

Written by

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Shooting Script

Based on, "Losing the Signal" by Jacquie McNish & Sean Silcoff

### TEXT ON SCREEN:

The following fictionalization is inspired by real people and real events that took place in Waterloo, Ontario.

### CORPORATE CREDITS BEGIN AS MUSIC FADES IN.

An authoritative male voice.

MALE VOICE (0.S.) I'm thinking of the incredible breakthrough which has been made possible by developments of communications. Particularly, the transistor and above all the communications satellite. These things will make possible --

In Black and White archival footage we now see the man behind the voice, who some will recognize as famed science fiction author ARTHUR C. CLARKE.

ARTHUR C. CLARKE -- a world in which we can be in instant contact with each other wherever we may be.

### **OPENING CREDITS BEGIN**

INT. DOUG'S 1984 HONDA CIVIC, WATERLOO STREETS - MORNING

DOUG (35) drives a Brown 1984 HONDA CIVIC HATCHBACK with MIKE (35, grey hair) in the passenger seat.

ARTHUR C. CLARKE It will be possible in that age, perhaps only fifty years from now, for a man to conduct his business from Tahiti or Bali just as well as he could from London.

Mike nervously shuffles CUE CARDS, rehearsing as the duo drive through Waterloo, Ontario.

INT. JIM'S BMW, WATERLOO STREETS - MORNING

We see ECU of JIM BALSILLE (35) driving through rural Waterloo. His Rolex watch, his Harvard MBA ring.

ARTHUR C. CLARKE (O.S.) In fact if it proves worthwhile almost any executive skill, any administrative skill, even any physical skill, could be made independent of distance.

INT. DOUG'S 1984 HONDA CIVIC, WATERLOO STREETS - MORNING

Mike and Doug drive past a horse and buggy. It's farm country.

ARTHUR C. CLARKE (O.S.) When that time comes, the whole world will have shrunk to a point --

INT. JIM'S BMW, WATERLOO STREETS - MORNING

Jim approaches his office.

ARTHUR C. CLARKE -- and the traditional role of the city as a meeting place for man would have ceased to make any sense.

BACK TO ARTHUR C. CLARKE FOR HIS CONCLUSION

ARTHUR C. CLARKE In fact, men will no longer commute. They will communicate.

EXT. PARKING LOT, SUTHERLAND-SCHULTZ, WATERLOO - DAY

Doug pulls into the busy lot and finds a VISITOR spot at the far end.

DOUG We're not late!

MIKE I know but, I am going to throw up.

DOUG

0kay!

Doug and Mike jump out of the car -- They open the trunk -- fumbling to grab a stack of PRESENTATION CARDS and EASEL.

Doug drops the EASEL and PRESENTATION CARDS on the ground.

DOUG (CONT'D)

Shit.

Bends down, gathers.

DOUG (CONT'D)

It's good.

Mike organizes his CUE CARDS as they run towards the main entrance of SUTHERLAND-SCHULTZ.

We stay outside as Jim pulls into the frame with his BMW...

SPORTS RADIO HOST (O.S.) ...forward Matts Sundin is the sleepiest of all out there. He's a proven NHL talent but, not scoring like the Leafs need him --

Jim pulls into a parking space: "JIM BALSILLIE" and cuts the engine, killing the radio.

Jim checks himself in the rearview mirror -- notices something -- turns around...

...sees a limousine unloading well-dressed European business executives into the parking lot...

INT. RECEPTION, SUTHERLAND-SCHULTZ, WATERLOO - DAY

Jim walks enters and turns to the FACTORY FLOOR towards the front desk.

SUTHERLAND-SCHULTZ RECEPTIONIST Your 9 o'clock is here.

JIM Where's Brock?

SUTHERLAND-SCHULTZ RECEPTIONIST His office.

YOUNG BUSINESSMAN Uh, Mr. Balsillie, you wanted to see this report I --

JIM Talk to Shelley. INT. JIM'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - DAY

Mike and Doug (wearing Sutherland-Schultz visitor name tags) sit opposite Jim's desk. It's a large office with horrific masks of all descriptions hanging on the wall behind a raw mahogany desk and a large picture window looking out over the office..

The easel is now set up with their presentation cards.

Doug observes Sutherland-Schultz through the window. It's a bustling mid-90s workplace. Staff buzz around cream cubicles as fax machines chug out mile after mile of thermal paper. Every computer runs Windows '95.

Mike practices his speech to himself off his CUE CARDS.

DOUG I finally understand that quote. When you grow up, your heart dies.

Mike looks up as though he hears something...

DOUG (CONT'D) That's from Breakfast Club. John Hughes.

MIKE Do you hear that?

We hear it now too. A STATIC DRONE, like the noise of an open channel on a walkie-talkie.

DOUG Uhh, yeah. Are you talking about that buzzing?

Mike nods.

DOUG (CONT'D) Uh huh, it's an office. I'm sure they've got a million little buzzes.

They listen a beat longer.

DOUG (CONT'D) It's a subtle buzzing.

Mike has found it.

## MIKE

There.

It's coming from an INTERCOM on the desk.

#### DOUG

# You've identified it.

Mike picks up the intercom -- sees something --

MIKE

Mmmm.

DOUG

What?

-- shows Doug.

DOUG (CONT'D) "Made in China". The mark of the beast.

Mike clicks open the back of the INTERCOM.

DOUG (CONT'D) Uh... Ummm... Mike?

MIKE I can't concentrate.

DOUG And so what? You're going to fix this?

Mike starts unscrewing the intercom --

MIKE I'm going to fix it.

Mike has got the screws off and the intercom open -- the STATIC is louder without the case to muffle it.

DOUG Uh. Now's not the time. The meeting starts in like two minutes. Now's not the time. Now's not the time!

MIKE Okay. I need like a, uh, paperclip.

Mike continues to mess with the INTERCOM.

Doug stands up and checks over his shoulder to see if anyone is watching. Mike has got the screws off and the intercom open -- the STATIC is louder without the case to muffle it.

> MIKE It has no off switch. I mean, it's just always on. It's just always buzzing.

DOUG Uh huh. Yeah. Um. Oh well -

Doug moves to the easel -- pulls off the paperclip holding their cards together -- hands it to Mike --

DOUG (CONT'D) (whispers) Yeah, go fast.

INT. BROCK'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - DAY

Jim walks in and puts his briefcase on the ground.

RICK BROCK (50s, suit and tie) sits behind his desk on the phone.

RICK BROCK You can tell him he's - He's not going to get steel. Alloys, Harry.

Rick sees Jim at his door.

RICK BROCK (CONT'D) I'll call you back.

Hangs up.

JIM They're outside.

Rick checks his watch.

RICK BROCK These guys really are Dutch, huh?

Jim smiles.

JIM Uh. Listen, Rick, I've thought about this a lot and if these guys take the deal.. I wanna run the new division.

Beat. This took Rick by surprise.

RICK BROCK Think you can run this place?

JIM

Yes. Yes.

RICK BROCK (O.S.)

Me too.

RICK BROCK (CONT'D) Just so we're clear.. If this thing doesn't go. We never had this conversation.

JIM Great... Um... Thank you.

Jim begins to collect his briefcase. Rick interrupts him.

RICK BROCK There's one adjustment. Apparently the Americans offered them some fancy tax-splitting plan. So, we need to show them the Canadian version.

JIM I don't have that.

RICK BROCK I know. Callaghan worked out something last minute. We're going to bring him in to explain it.

Jim looks back into the main office -- sees CALLAGHAN (20s, very nerdy, BIG glasses, low status)

JIM Callaghan. Uh... You know what, I think that's a bad idea.

RICK BROCK

Why's that?

JIM

I'll tell ya what, Rick. Why don't you have Callaghan explain the tax thing to me and I'll just work it into my pitch? I think that's better.

RICK BROCK

Cal was up all night putting this together as a favor to me. He gets to present.

### JIM

Rick. I mean.

Callaghan continues going over PRESENTATION NOTES with his ASSISTANT (20s)...

JIM (O.S.) (CONT'D) You're going to have this guy present to Stork? I mean, he looks like a... a fucking... a total goof.

RICK BROCK Jim, I'm not asking.

Jim looks at Callaghan then back to Rick.

JIM Okay. Great.

INT. JIM'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - DAY - CONTINUOUS

Mike breaks the clip in half and bends it just so -- rips a wire off the intercom -- carefully replaces it with the paperclip, leveraging it against the inside of the ON button.

The STATIC stops. Doug sees a man marching towards them...

DOUG Umm... okay, bald, scary-looking guy walking towards us right now.

INT. HALLWAY, SUTHERLAND-SCHULTZ, WATERLOO - CONTINUOUS

The man is JIM BALSILLIE (35), hurrying down the hallway and bumping into an S-S employee.

JIM Goddamn it! INT. JIM'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - CONTINUOUS Mike screws the intercom back together -- puts it down on the desk -- shifts it to a perfect right angle...

INT. HALLWAY, SUTHERLAND-SCHULTZ, WATERLOO - CONTINUOUS Jim almost spills his COFFEE.

JIM Watch the fuck out!

INT. JIM'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - CONTINUOUS

Doug scrambles to sit back in his seat.

DOUG Oh shit! Sit down. Sit down.

Mike focuses on the now silent INTERCOM, looks to Doug.

MIKE

Much better.

Jim enters the office, slamming the door behind him. He takes a seat at his desk, collecting himself, looks across at them.

> JIM Yeah. What can I do for ya?

MIKE Yes. Hi. Uh, I'm Mike Lazaridis, CEO of Research in Motion.

Mike awkwardly hands Jim his business card -- Jim takes it.

Mike returns to his cue cards.

MIKE (CONT'D)

We create various computer hardware systems using both custom-designed integrated circuits, as well as offthe-shelf components provided by major hardware vendors such as Intel, American Micro Devices, and Cyrix. Our clients have included: U.S. Robotics. Rogers Cantel. RAM Mobile Data--

Jim interrupts and picks up his phone.

10.

JIM Just a second.

Mike and Doug share a look. Doug motions a thumbs up to Mike.

JIM (CONT'D) (on phone) Hey you're on Callaghan's desk, right? Okay, great. This is Jim Balsille. Brock wanted me to do a quick proof of that tax stuff before the meeting... could you bring me... Exactly... Okay great, thanks.

Hangs up -- pulse elevates --

JIM (CONT'D) Okay. Uh, what is this?

MIKE So.. We, we had a shop teacher --

Doug attempts to move the PRESENTATION CARDS dropping them on the ground.

DOUG (under his breath) Fuck.

Doug continues to put the PRESENTATION CARDS back together on the easel. Jim watches the pair, unamused.

MIKE (CONT'D) Who told us - Oh. We had a shop teacher in high school named Mr. Micsinszki who told us "the person who puts a computer inside a phone will change the world."Well, we have a plan to piggyback on the unused bandwidth of the UHF spectrum to create an all-in-one mobile device.

Mike pauses -- Jim's intercom DINGS. Intercom light turns on.

SHELLEY (INTERCOM) Callaghan's Assistant is here to see you?

Jim hits the button.

JIM Send him in. CLICK. NO STATIC.

Doug nods to Mike. At least that worked.

The door opens -- Callaghan's Assistant nervously walks in and hands Jim some documents.

JIM (CONT'D)

Great.

Callaghan's assistant doesn't leave.

CALLAGHAN'S ASSISTANT Sorry, Mr, Balsille. No one, uh. I didn't realize you needed a copy of this tax report --

Jim shoots him a look.

JIM I'm in a meeting right now.

The Assistant gets it now -- leaves immediately -- Jim flips through the documents with interest...

Doug steps in --

#### DOUG

So, basically, there is a *free* wireless internet signal all across North America and nobody has figured out how to use it. There's free internet in this room right now. It's like the Force. Sorry, have you seen Star Wars?

JIM

No.

DOUG So, okay, picture a pager, a cell phone and an email machine all in one thing.

Doug rifles through the PRESENTATION CARDS until he finds the last one -- revealing concept schematics for a clunky smartphone, complete with a full clip-art QWERTY keyboard...

MIKE Uh, we call it, *PocketLink*.

Jim hardly pays attention.

JIM (to the guys) Okay. Uh listen, we don't do anything like that here. We are a commercial manufacturing company. You want to talk to a VC guy.

...something catches Jim's eye -- Rick Brock passing by with Callaghan and two executives -- Jim picks up the tax notes -- stands --

JIM (O.S.) (CONT'D) And you need a better name.

-- walks out the door --

Beat.

Mike puts his face in his hands despondent.

DOUG You're going to cry?! Mike. Oh, it's just disappointment? You did great!

INT. BOARDROOM, SUTHERLAND-SCHULTZ, WATERLOO - MOMENTS LATER

A huge Sutherland-Schultz logo shines on the wall.

Eight members of the Stork board (the Europeans from the limo) sit around a boardroom table. Jim stands in front of them.

JIM Well, I saw that Rick sent the limo to pick you guys up. We must need this merger worse than I thought.

Rick laughs.

JIM (CONT'D) So...I Know we got a lot to cover, but um, I thought we should start with our tax strategy. Now, I'm sure you heard it from the Americans, but, let me assure you, we also know how to cheat on our taxes here in Canada. Okay?

Laughs from everyone but Rick and Callaghan.

Jim starts writing numbers on the whiteboard -- Callaghan looks over at Brock like "what the fuck is he doing?" Brock narrows his eyes.

JIM (CONT'D) Here's what we can do: We run payroll out of Ontario, but we pay all our vendors from The Netherlands. Split that fucker right in half. The left won't know what the right is doing. Plus we get a nice little provincial kickback on manufacturing labor.

Rick sits in a look of disappointment.

JIM (O.S.) (CONT'D) We get a massive federal tex credit because they don't know whether we are private or public.

INT. ELEVATOR, SUTHERLAND-SCHULTZ, WATERLOO - SAME TIME

Mike and Doug wait at the elevator. Doug awkwardly holds their presentation cards. Mike is transfixed with the image of Jim across the office leading the pitch...

Ding! The elevator opens. Both get inside.

#### OPENING CREDIT SEQUENCE CONTINUES

A cacophony of sounds and images from the mid-1990s

WILLIAM SHATNER AS CAPTAIN KIRK Beam me aboard.

COMMERCIAL ANNOUNCER Taken prisoner and held captive within the digital world of the computer itself.

FROM BLADE RUNNER

Hello?

FROM 2001: A SPACE ODYSSEY

Hello?

FROM MIGHTY MORPHIN' POWER RANGERS So what you're saying is you just touch and talk. MARIO LOPEZ AS A.C. SLATER You can use you cellular phone to order me a pizza.

PRIME-CO WOMAN And that includes fifty minutes of air time.

LITTLE GIRL We'll page you.

BILL GATES It's very hip to be on the internet right now.

JONNY LEE MILLER IN HACKERS HACK THE PLANET!

MATTHEW LILLARD IN HACKERS HACK THE PLANE--

STEVE JOBS I still think Apple has a future. The way out is not to slash and burn, it's to innovate.

TITLE CARD: 1996

EXT. STRIP PLAZA, RIM 1, WATERLOO - DAY

Doug's Honda Civic peels into a 2-storey plaza and parks. The lower level is retail, a Supermarket, Shopper's Drug Mart, flower shop and restaurants. Upstairs are professional offices. Dentists, lawyers and one lone tech startup, denoted by a small RIM placard in the window.

Mike and Doug get out -- Mike starts walking towards the entrance.

DOUG Okay, here's what I think. Mike, super simple, hit them with the "good news, bad news" routine. Good news - Bad news routine. They're going to say -

Mike walks ahead of Doug as he gathers the presentation cards from the backseat.

DOUG (CONT'D)

Mike! Wait.

Doug catches up to Mike.

DOUG (CONT'D) Everything's going to be fine, we still have the U.S. Robotics deal. We're like... what did the cave say about Aladdin? Diamond in the rough?

Doug stops abruptly.

DOUG (CONT'D)

Oh fuck!

#### MIKE

What?

DOUG I forgot the easel.

MIKE

Oh, we have to change the name. Product needs a new name.

DOUG

You're giving that guy too much credit man. He hasn't seen *Star Wars*. He's bald. How much you want to bet they don't even mention the phone?

Mike opens the door ...

INT. MAIN OFFICE, RIM 1, WATERLOO - DAY

The office is a disaster. Food wrappers, styrofoam coffee cups, random tools, circuit boards and mechanical drawings strewn all over the place.

PRANAY Are you Office-Dad? Dude! Make a, make a.. Make a thing. Make a Scott sucks --

The desks are unfinished plywood balanced on cinder blocks.

SCOTT I can't. I can't. I can't. That's why I'm using your computer.

Some tabletops are just doors taken off their hinges.

Five RIM employees ALLAN, ETHAN, SCOTT, PRANAY & STEVE (20s, nerdy) are goofing off instead of soldering circuit boards.

ETHAN That's me. Uh, this guy is telling me about sniffing his, sniffing his --

They all turn in unison as Mike and Doug walk in.

ALLAN Did they buy the phone?

Beat.

DOUG So... we got good news and bad news.

Beat.

DOUG (CONT'D) Uh, okay.. The bad news is that --Yeah, the presentation -- We were not heard and they did not understand the product and so they did not buy the phone.

Beat.

MICHAEL ALLAN What was the good news? What's the good news?

DOUG Emergency movie night. Right now. Stephen Spielberg's Raiders of the Lost Ark. Letterboxed --

Engineers jump up with excitement simultaneously.

INT. MAIN OFFICE, RIM 1, WATERLOO - LATER

The office is dark. Windows covered. A TV/VCR cart like in elementary school sits at the front of the room playing *Indiana Jones: Raiders of the Lost Ark* (Widescreen). Above the TV hangs a dot matrix banner: "Movie Night".

INDIANA JONES (O.S.) You said their headpiece had markings only on one side, are you absolutely sure? *Belloq's staff is* too long. The entire RIM staff watch in anticipation as Harrison Ford and John Rhys-Davis realize that Belloq's staff is too short. The whole room shouts in unison with the movie...

> EVERYONE They're digging in the wrong place!

> > DOUG & ALLAN

Bad dates!

INDIANA JONES (O.S.)

Bad dates.

The only person not having the time of his life is Mike, who sits at his desk at the back of the room trying to work...

PRANAY (0.S.) Couple of bad dates.

DOUG Couple bad dates. Couple bad dates.

STEVE That was there, why'd they go the other one? That was right there.

Mike eats fruit from a Tupperware and brainstorms new names on a legal pad. Byline, Blade, Outrigger...

> DOUG (O.S.) Mike, you're missing your favorite movie, man!

We see a CU of a framed newspaper article from the Waterloo Region Record on the wall beside him. It's a black and white photo of a young Mike and Doug standing next to twin televisions with "ADVERTISE ON ME" scrolling across them. The headline reads "The Drop-Out Boy Genius".

INT. JIM'S OFFICE, SUTHERLAND-SCHULTZ, WATERLOO - EVENING

The lights are off. A JANITOR pushes his cart.

One by one Jim takes his masks down from the wall -- sets them carefully in a cardboard box.

Jim collapses in his chair. He looks over at the presentation easel -- sees one forgotten slide from Mike and Doug's presentation -- the image of the phone with the keyboard on it...

### EXT. STRIP PLAZA, RIM 1, WATERLOO - DAY

Jim pulls into the plaza.

SPORTS RADIO HOST (0.S.) Toronto wins it by a count of fiveto-four. Doug Gilmour had 3 assists. Felix Potvin finished the game with thirty saves including three in the extra period, but obviously the story was...

INT. MAIN OFFICE, RIM 1, WATERLOO - DAY

Mike sits at his desk trying to plug in his NEIKO HILTEX MAGNIFYING LIGHT -- he can't find the right power adapter, but there is chaos in the office. A game of COMMAND & CONQUER is being played.

> STEVE Are they top or bottom left? Send, Send everything, let's take a gamble, let's go for Scott --

MIKE Anyone have a Type-C Coax?!

SCOTT They don't even know. I'm not even top left.

DOUG Scott, you're attacking me!

SCOTT

What?!

DOUG You're attacking me.

SCOTT

Oh, I'm sorry.

STEVE Send the dogs in. Send the dogs in. They're rushing --

DOUG Bottom Right.

SCOTT I'm sending another, another. DOUG Dude, they got rockets! I got run down.

Mike is ignored by the gang, who are too distracted.

MIKE Anyone have any Type-C Coax cables?

Doug detonates Steve's Command Centre. It's over.

DOUG Oh, the plungers moving! The plungers moving, dude!

Doug runs to Steve's desk, yanks a CEREMONIAL TOILET PLUNGER off the top of his monitor, the monitor comes with it, smashing on the ground.

DOUG (CONT'D) Come on! Come on! Oh shit! I'm sorry boys but it's back!

Doug slams the plunger down on top of his monitor. It sticks.

DOUG (CONT'D) It's back!

SCOTT (O.S.) You had them--

DOUG

Back!

The office erupts into cheers and laughter as Jim enters the office. After a moment he clears his throat.

Beat.

INT. MIDWAY DINER, WATERLOO - DAY

Mike and Doug sit across from Jim in their usual booth. Waitress #1 places their food on the table.

DOUG

Thank you.

MIKE Thank you so much.

JIM Nothing for me, thanks. Doug holds Jim's BUSINESS CARD -- the phone number for SUTHERLAND-SCHULTZ is scratched out and another is written in pen...

JIM (CONT'D) So, I know how to sell your phone. I know how to market it, and I know who we can sell it to.

### MIKE

Who?

Doug looks up from the business card.

DOUG What do you mean "We"?

JIM Here's the deal. I will leave my job at Sutherland-Schultz if you make me CEO of Research in Motion.

DOUG

Are you serious?

JIM

That was the worst product pitch I've ever seen in my life. You guys don't stand a chance out there. You need me.

DOUG

Sorry... I don't know who you think you are, but WE, are just fine. We have a *sixteen million* dollar deal with U.S. Robotics.

JIM Sixteen million?

DOUG That's right.

JIM Wow. Okay and what did they buy?

DOUG Modems. Ever heard of 'em?

JIM Are they like The Force in *Star Wars*? DOUG Very funny. You know, your logo literally is *SS*?

JIM And how much have they paid you on that 16 million?

MIKE Yeah, nothing.

JIM

Zero?

DOUG Nothing yet. We haven't delivered the modems.

Doug looks to Mike.

MIKE Well, we shipped them product samples months ago. Their accounting department won't even return our phone-calls.

DOUG (to Mike) Yeah, but... They're... What's going on? They are going to pay us. We have a sixteen million dollar deal with U.S. Robotics.

JIM Yeah, so, uh, you guys are getting fucked.

MIKE Why would you? Why do think? Why do you say that?

JIM Well because I would do the same thing. Little operation like yours... They know they can withhold payment until the last possible second and then crush you. These guys, they're.. they're pirates.

The Waitress arrives and puts the bill down -- Doug quickly grabs it.

DOUG Uh huh. We got it. Thank you. Um. Doug pulls out his wallet -- snaps open the change pouch. DOUG (CONT'D) How do you know anything? What the fuck do I care. (to Mike) How much money do you got? Mike pulls a random assortment of coins from his pocket and lays them on the table. Jim watches these two titans of business negotiate \$2.43. MIKE (O.S.) Yeah. Um. DOUG (O.S.) How about I get that tip? Two, two fifty? JIM Okay. Guys. Here's what I'm going to do. I will give you \$20,000, cash, today. I'll sell the phone, I'll work out this problem with USR but I want 50% of the company. And I've gotta be CEO. Mike looks at Doug like "what do you think?" DOUG MIKE Well, let's think about it Are you joking? No. Obviously. No. No. DOUG Mike? MIKE Okay.. Okay. JIM Who is in charge here? MIKE Oh, I mean, technically--DOUG Mike's in charge, and he says no. MIKE I am in charge and I say... sorry.

DOUG

You don't need to do what this guy says! We just met him! He's not your dad.

JIM

Okay.

Beat.

Jim gets up -- puts down a twenty -- walks out.

MIKE

Thanks. Thank you.

DOUG Very sassy man, would you say? He had... he had a sass --

MIKE Modems, ever heard of those or whatever?

DOUG No, I sassed him too but he sassed me back. And what's he trying to say we don't have our modem deal?

INT. STORAGE ROOM, RIM 1, WATERLOO - DAY

The makeshift storage room in a corner office, is PACKED with boxes labelled MODEMS FOR USR. Floor to ceiling.

Mike paces with a phone to his ear...

It's RINGING ...

Mike looks out the door into the office. A few of the guys solder modems while other play DOOM.

USR RECEPTIONIST (0.S.) U.S. Robotics, how may I direct your call?

MIKE Uh, yeah. It's Mike Lazaridis... From Research in Motion... We're actually building circuit boards for you guys--

USR RECEPTIONIST (0.S.) One moment please. Click. Hold.

Mike is distracted from the BLINKING RED LIGHT of their USR V-SERIES MODEM.

CASEY COWELL Mike, is that you?

#### MIKE

Yes. Hi. So uh. I was just wondering if it would, if it would be at all possible for us to uh, invoice you for the first half, or, uh third of our um, of your order from us. If... If... Can we, can we invoice you for some, some of our order?

Beat.

CASEY COWELL (O.S.) (laughing) What? What?

MIKE ... If that's okay?

CASEY COWELL (O.S.) Did you not get my fax?

MIKE Uh. We don't have a fax machine.

CASEY COWELL (O.S.) Mike... Those modems you sent us back in March. They were defective.

MIKE I'm sorry, what?

CASEY COWELL (O.S.) Yeah. They didn't work. We had to cancel the whole order but this was months ago, buddy.

Mike looks to the stack of modems behind him.

CASEY COWELL (O.S.) (CONT'D) I really thought you guys had a fax machine. Hey, I'll tell you what. Why don't you let me make it up to you? I'll have USR send you one, free of charge. On me. Okay? MIKE Um. Yeah. Okay. Thanks.

CASEY COWELL (O.S.) Great, okay, well good luck Mike.

MIKE

Yeah.

CASEY COWELL (O.S.) Bye bye.

MIKE

Bye.

Click.

Mike lowers the phone -- his eyes shift to Doug... They share a look.

DOUG

What?

INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - MOMENTS LATER

Doug has clearly received the bad news.

DOUG Here's what you gotta do. You got to call him back. You gotta *Glengarry Glen Ross* this guy. You gotta grind him!

MIKE Yeah. I don't think I can grind him.

DOUG This is exactly what that Rolex-Guy said was gonna happen, right? He predicted it. What did he say? He said U.S. Robotics are pirates. He was fucking dead on.

Mike looks around the mess on the boardroom desk. Amidst the circuit boards, disassembled electronics and unpaid bills, he finds what he's looking for -- Jim's folded business card. Mike reaches for the phone -- picks it up -- hears the GARBLED TECH BLARE of a dial up modem --

Mike looks into the office and sees Steve with Netscape Navigator open to the *Hotwired* home page.

MIKE (to Steve) Hey. Steve - Steve, I need the phone line. STEVE (typing fast in a forum) Some guy is trying to say Noonian Soong is a Q... MIKE Yep thanks.. STEVE (O.S.) Alright. DOUG What are you doing? MIKE I think we should take this deal. DOUG No. So, you don't get into business with people like this. That guy is sketchy. MIKE I think... He's - I don't think he's sketchy. Doug picks up Jim's business card -- holds it up. DOUG His business card is *literally* SKETCHED OUT! Mike looks at the card... DOUG (CONT'D) The guy's a shark. MIKE Okay. Do you know.. Do you know who's afraid of sharks? Pirates. DOUG Oh fuck. INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - NIGHT

Mike sits across from Doug, phone at his ear.

MIKE (into receiver) Um. So uh, we've been talking here and we, uh - We would like to make a counter offer. Doug mimes a phone. DOUG You came crawling back. Like bugs. Like grubs. It's just a rehearsal... MIKE Yeah um, so, we would like to offer you --Doug covers his mimed phone receiver and whispers to Mike. DOUG (Whispering) Low. MIKE (CONT'D) Ten percent for five-hundredthousand dollars. DOUG (as Jim) Are you out of your fucking mind?! I look at a hundred thousand deals a day. I pick one! (as Doug) Is that the quote? No. (as Jim) I look at a hundred deals a day. I pick one! (as Doug) Wall Street. MIKE Uh, okay. Uhhh. 25% for \$250,000. DOUG (as Jim) 50% for fifty bucks! MIKE 33% for \$125,000 and you can run the company with me.

DOUG (as Doug) Mike! No! No!! (as Jim) Yes, deal. (back to Doug) Easy. Dude. It's going to be totally fine. You are going to negotiate this guy to death. INT. LIVING ROOM, JIM'S TOWNHOUSE, WATERLOO - NIGHT Jim sits in front of the TV. Leafs vs Canadiens. HOCKEY ANNOUNCER Shoots! Right on. Potvin covered. Malakhov? No shot. Turgeon, in too far. Scores! Leafs down 1-0. HOCKEY ANNOUNCER (CONT'D) He fooled everybody and banked it in off Potvin. He eats Ruffles right from the bag. The PHONE RINGS -- Jim picks it up beside him, eyes fixed on the TV... JIM Yeah? Jim keeps staring at the TV. INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - CONTINUOUS MIKE (O.S.) Hi Jim! It's Mike Lazaridis from Research in Motion, we met at the office the other day. Mike waits anxiously for the right moment to "negotiate Jim to deal" -- Doug is keyed up, standing on the desk ... DOUG (whispering) Low. Low.

Mike looks up at Doug in a panic. Doug waves him on like "Go! Go!" Mike looks down at his handwritten notes...

MIKE

So. We'd like to offer you 33% of our company for \$125,000 and you and I would be Co-CEOs.

Doug shakes his hands like "wtf are you doing you idiot that was our final price, holy shit you just fucked us!!!" Mike covers his face in shame. He fucked up. He really fucked up.

INT. LIVING ROOM, JIM'S TOWNHOUSE, WATERLOO - CONTINUOUS
Beat. Jim is clearly distracted.

JIM

Sure.

Jim hangs up.

INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - CONTINUOUS

Mike is completely stunned.

Doug waves him out of it. Mike looks up in pure disbelief.

MIKE

Deal.

DOUG Awesome! Awesome! Dude! Mike!

Doug looks out into the office, sees Scott still working.

DOUG (CONT'D) Scott! Scott! He did it!

SCOTT What do you mean?

DOUG Have you not heard anything that's been going on in this room?

EXT. STRIP PLAZA, RIM 1, WATERLOO - DAY Jim arrives at RIM in his BMW.

INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - CONTINUOUS

Mike watches Jim put the roof of his convertible up and get out of his car.

MIKE Maybe *you* should tell him about the modems? DOUG Oh! Where do you want to put him?

INT. JIM'S OFFICE, RIM 1, WATERLOO - DAY

The storage room has been rearranged to make room for Jim. A DESK IN A BOX sits in the middle of the room with a phone on top of it.

Mike and Doug stand at the door as Jim takes it in.

JIM What the fuck is this?

DOUG That's uh, yeah, everyone builds their own desk. That's a tradition.

JIM Yeah. I'm not doing that.

Beat.

MIKE Um, U.S. Robotics pulled out of the deal.

JIM Told ya. What's our exposure?

MIKE ... Exposure?

JIM How much money did you spend on the modems?

MIKE Oh. One-point-six million.

Jim drops the smile. Doug looks at Mike.

JIM

DOUG One point what?

What?

MIKE We spent one-point-six million in materials and labour. JIM Where'd you get one-point-six million dollars?

MIKE I got a loan from the Bank of Montreal.

DOUG (O.S.) Mike, come on..

-- Jim shouts outside the room --

JIM Get me U.S. Robotics!

Beat.

DOUG Uh, sorry, who are you talking to?

MIKE

Yeah?

Jim realizes he doesn't have an assistant here -- picks up the phone himself -- GARBLED TECH SOUND of the modem blares through the speaker -- Jim pulls the phone away.

> JIM What the fuck is that?

MIKE Oh. It's called a carrier wave. (beat) The calling modem is uh --

Jim hangs up the phone -- turns -- scans the main room...

... sees STEVE on his computer, browser open --

JIM

Hey!

Everyone in the office turns around, including Steve...

Jim points right at him ...

JIM (CONT'D) Get off the fucking internet!

Steve pulls the plug out of the wall and throws his hands in the air as though he's being arrested.

Mike hands Jim a USR business card.

MIKE I think it's Casey. JIM Uh huh. DOUG (to Steve) It's going to be fine. It's going to be fine. Jim dials... DOUG (CONT'D) (to Jim) You don't get to talk to our team like that. (to Mike) He doesn't get to talk to our team like that. CLICK. CASEY COWELL (O.S.) Mike! JIM Hi, actually no, this is Jim Balsillie. I'm CEO here now. DOUG CO-CEO. CASEY COWELL (O.S.) Okay. Jim, what can I do for ya? JIM I wanna talk about these modems. CASEY COWELL (O.S.) There's nothing to talk about sadly. We can't accept a defective product. DOUG (to Mike) This is not working --Mike cuts him off, he wants to listen to the negotiator. JIM Let's cut the bullshit here. Twopoint-five Million all in for the entire order.

CASEY COWELL (O.S.) Yeah, no. Can't do it, Jim.

JIM

I'll decimate it for you. One-pointsix Million. And if you don't take that I'll turn around and sell them to Rockwell for even less.

Mike and Doug can't believe what they're watching.

MIKE (whispers to Doug) Nice negotiation.

Beat.

CASEY COWELL (O.S.) Okay, how about this. We'll take the modems, *if* you throw in the patent on Mike's phone.

Jim shoots Mike a look --

JIM What phone?

CASEY COWELL (O.S.) I thought we weren't bullshitting each other, Jim? We've been building our own for a year... We want Mikes --

Jim hangs up.

JIM How long to build a prototype of the phone?

MIKE PocketLink? Yeah um, a year.

JIM No, no, no. A *prototype* Mike. A shell I can wave around in a meeting. It can be a complete piece of shit.

MIKE No it can't - We're not doing that.

DOUG Mike's not doing that. JIM

Listen to me. U.S. Robotics is building their own phone. We're now in a race to get this thing to market and we're a year behind. So I don't care what you need to do, get these fucking nerds to drop everything and build this fucking phone!

The guys turn to see ALLAN at the door...

JIM (CONT'D)

WHAT?

### ALLAN

Sorry guys. Um, my girlfriend tried to cash my cheque this morning and it bounced. Um and she said I'm not supposed to come in - allowed - I shouldn't come in here anymore. And she agreed... I won't be coming in here any longer until I'm getting paid.

Jim picks up the phone -- THROWS IT AGAINST THE GROUND -- makes for the exit -- SLAMS the door shut.

Mike picks up Jim's destroyed phone -- walks out --

MIKE I can fix this.

INT. BANK, WATERLOO - DAY

Jim sits across from a BANK MANAGER at her computer.

BANK MANAGER

OK. Research in Motion... Looks like your account has exceeded its overdraft balance.

JIM Didn't they just deposit a cheque for \$125,000 from me?

Typing...

BANK MANAGER

Yes.

Beat.

JIM

Okay... Alright. Um. I have a mortgage with you guys. Can we pull that up please?

BANK MANAGER Spell your last name please?

JIM B-a-l-s-i-l-l-i-e

BANK MANAGER Ball-sillie?

JIM Balsillie.

INT. MAIN OFFICE, RIM 1, WATERLOO - DAY

Doug, having assembled Jim's desk looks for a chair to pair with it.

DOUG Anybody going to miss this red chair?

ENGINEERS

ETHAN

No.

You're good.

Jim enters the office with SHELLEY (30), his assistant from Sutherland-Schultz. She follows him with a small box of her belongings. The staff at RIM instantly orient towards her, as if a woman has never been anywhere near this office.

Jim holds NEW CHEQUES over his head.

JIM Alright, everybody! Listen up! From now on cheques will be coming every two weeks. You will come get them from Shelley. This is Shelley.

SHELLEY

Ηi.

Jim pushes one of the engineers's desk so it sits outside his corner office.

JIM

Alright. That's you, Shel.

Shelley puts her things down and starts organizing. The staff remain silent and still, unsure of how to behave around her.

# JIM (CONT'D)

Mike!

Mike picks up Jim's fixed phone and proceeds towards his office, passes Doug.

DOUG

Me too?

MIKE

Yeah sure.

INT. JIM'S OFFICE, RIM 1, WATERLOO - CONTINUOUS

Jim is unpacking his things and plugs in his new INTERCOM (same model as the one in his Sutherland-Schultz office) -the HISS begins to emanate from the machine as Mike and Doug creep in -- Mike holding Jim's REPAIRED PHONE.

> DOUG Um, sorry, who... so, who is Shelley?

Jim hits a button on his intercom --

JIM Shelley?

Mike and Doug look at the intercom. Same STATIC HISS...

DOUG Oh, dude. That thing's haunting you.

JIM No, I'm motivating you, and don't call me "that thing", I'm your boss.

DOUG No, you're not.

In walks Shelley.

SHELLEY

Yeah?

JIM Get me John Woodman at Bell Atlantic.

SHELLEY You got it. Shelley leaves. MIKE Wait. What are you doing? JIM We're selling the phone. Mike. I need a prototype. MIKE I told you, I don't, I --SHELLEY (O.S.) Connecting you. RING... STATIC GETTING LOUDER... JIM Guys. We are over a million dollars in debt with no assets, no contracts, and no products. Someone picks up the line. BELL ASSISTANT (O.S.) John Woodman's office. JIM (changes tone) Hiiiii. This is Jim Balsillie, CEO of Research in Motion. DOUG CO-CEO. Jim motions to Doug to shut up. BELL ASSISTANT (O.S.) One moment please. JIM (to Mike) Okay? DOUG No! He said there's no phone! JIM I'm not asking you! JIM (CONT'D) (to Mike) Mike...?

MIKE

Okay.

DOUG Okay? Well, what do you mean "okay"? No. No. No. Wait, wait a minute. Wait a minute. Wait a minute. Wait a minute. Wait a minute.

JOHN WOODMAN (O.S.) John Woodman...

JIM Mr. Woodman, I am about to make you insanely rich.

Doug can't take it anymore -- reaches out and **hangs up the phone** -- Jim looks up like "are you ready to die?"

DOUG Mike does not agree with this.

JIM He just fucking did!

DOUG That was duress. Okay? You're manipulating him! It's obvious. (to Mike) What do you want me to do? What?

### MIKE

So, there's a reason why your intercom is emitting white noise. It's because it was manufactured in China by engineers who didn't care, and now every office in the world has to suffer an annoying hiss, a blinking red light, fifteen different power cords that are utterly incompatible with one another. So, uh. We are not doing that. We are not just adding to the hiss. I will build a prototype, but I'll do it perfectly or I don't do it.

JIM Mike, are you familiar with the saying "Perfect is the enemy of good?" MIKE Well, "Good Enough" is the enemy of humanity.

Beat.

Mike leaves, having made his point. Doug follows.

Jim waits a beat...

... hits the intercom --

JIM Shelley, get John Woodman back on please.

INT. MAIN OFFICE, RIM 1, WATERLOO - MOMENTS LATER

Mike and Doug sit with the boys. Doug is hyped.

DOUG ...So I reach out, hang up the phone. He looks up at me like "are you ready to die?"

Laughter from the group.

DOUG (CONT'D) No, no, no, and I'm prepared to die on it, right? Mike steps in between us, brings the glasses down and goes "bitch, I tell you when you when we set the god damn meeting". And he backs off.

The guys are impressed.

Jim enters. He's putting on his blazer to leave for the day.

JIM Alright. Woodman wants to see it. We're going to Bell Atlantic tomorrow.

MIKE What? What?

JIM New York City. Tomorrow.

DOUG But. He said-- JIM You've got until 8am.

MIKE ...to do what?

Jim turns and walks out. The room is stunned silent.

PRANAY So you didn't call him a bitch, did you?

DOUG Okay, new plan, everybody we are all going to chip in and build this thing tonight. Okay.

Mike stands up -- goes to his desk.

## BUILDING MONTAGE BEGINS

INT. NUTECH ELECTRONICS, WATERLOO - DAY

Mike and Doug look around at all kinds of hardware and electronic gak.

MIKE Alright. Give me a fillmore toggle switch, give me a 33 PF--

DOUG

Yeah.

Mike compares a few **SPEAK AND SPELLS**, **VTECH WHIZ-KIDS**, and anything else he can find with keyboards, letters or numbers.

MIKE I think it's like, something kind of like a hybrid of one. So, I like the look of--

Doug is distracted looking at two different TMNT figurines.

EXT. TOYS'R'US, WATERLOO - DAY

Mike and Doug rush to the car with bags full of gear.

INT. SMALL CONFERENCE ROOM, RIM 1, WATERLOO - DAY

Ethan and Scott waste time.

## ETHAN

I thought you were playing Civ.

Mike and Doug enter the office with the goods.

# DOUG

We're back!

- They rip open boxes and take toys apart.

- They separate everything into piles; circuit boards, keypads, wires, plastic and metal frames, displays...

MIKE What feels better?

DOUG That's why to me, like, remote controls, things that people are used to touching, and the buttons

- Doug and Scott look over Ethan's shoulder at his computer monitor.

SCOTT Nero connection lost it's --

need to be small enough that

- Scott heads out for the night.

## DOUG Taking off?

SCOTT Yeah. I'll see you guys tomorrow?

DOUG

Uh, yeah.

- Doug and Mike look at the print out together, mull it over.

### MIKE

So, add in the lithium ion--

- Mike works on the hardware/casing.

- Mike looks over Doug's shoulder as he solders.

DOUG

Still hot. Still hot. You're good.

Montage Ends

Doug is asleep on the conference table.

A CAR HORN HONKS from outside. Doug shoots up.

DOUG (groggy) I had a dream we were rich.

Mike, still awake, opens the blinds revealing the early morning sun and Jim waiting outside his BMW. Jim honks again.

Doug rolls over to see what Mike did while he was asleep -his eyes light up -- he picks up THE PROTOTYPE -- stares at it. We can only see the back of it in his hands.

> DOUG (CONT'D) "And sometimes my dreams occur exactly as I dreamt them."

JIM (from the car) MIKE! LETS GO!

MIKE What's that from?

DOUG

Dune.

EXT. STRIP PLAZA, RIM 1, WATERLOO - MOMENTS LATER

Mike emerges from the building clutching a heavy-duty carrying case. Jim's in the driver's seat with the engine running. Mike leans in the passenger window, sees a TAILORED SUIT draped across the seat in a garment bag.

> JIM You'll get dressed at the airport.

MIKE Thank you. Um, should Doug come with us or...?

JIM

No.

MIKE Cause... He has a lot to do with this. JIM He's a goof. Get in the car.

MIKE I think he really wants to come.

JIM

Lemme tell you the best advice I ever got at Harvard. If you want to be great, you need to sacrifice. And the more painful the sacrifice, the greater you'll be.

MIKE He's my best friend.

JIM Okay great, I saw him put a toilet plunger on a computer.

Doug watches from the window as Mike gets into the car and closes the door.

INT. GATE 36, PEARSON AIRPORT, TORONTO - DAY

Mike and Jim sit at the gate with the other travelers waiting to board. Mike, wearing his new suit, sleeps.

INTERCOMM (0.S.) Attention passengers on flight AC42 to New York. Your flight is now boarding.

Jim elbows Mike awake.

JIM

Mike.

Mike jolts up dropping the prototype case.

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JIM (CONT'D)
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Oh, Mike.

EXT. JFK INTERNATIONAL AIRPORT, NYC - DAY

Mike and Jim emerge from the terminal. Mike moves awkwardly in his new shoes, clutching the prototype close to his body.

Jim hails a taxi.

They climb in.

INT. CAB, NYC - LATER

Mike excitedly raps on the prototype case, looking out the window at the big city-- he takes out a Tupperware of fruit -- starts eating -- drops a piece of fruit on his shirt, leaving a dark stain -- he tries to rub it out -- Jim watches in dismay...

JIM So, if you hear me crinkling a piece of paper, that means stop talking.

MIKE Like, in general or...?

JIM No. In the pitch.

MIKE Oh. Yeah. Gotcha.

Jim notices the car is moving too slow for him.

JIM (to driver) Hey, we gotta move here, man! My wife's in labour. Let's go.

The driver floors it!

Mike looks at Jim, evaluating his feelings about that lie...

MIKE May I ask why your business card had the phone number crossed out?

JIM I have no idea what you're talking about.

Beat.

MIKE Hey, let's make a deal, okay? You and I never lie to each other.

The cab stops.

JIM Sure. I didn't quit my job. I was fired. I just mortgaged my house to pay our staff. So, if this doesn't work out, I'm fucked. Beat.

MIKE Why'd they fire you? JIM

'Cause they're idiots.

Jim gets out... Mike follows.. Forgetting the prototype case in the taxi.

INT. RECEPTION, BELL ATLANTIC HQ, NYC - DAY Elevator doors open onto the 80th floor -- Jim and Mike exit. The BELL ASSISTANT greets them.

> BELL ASSISTANT Hi. Research in Motion?

JIM How are ya?

BELL ASSISTANT Fantastic. Can I get you anything? Coffee? Water?

JIM We're good. We're good.

BELL ASSISTANT Okay. They'll be with you shortly.

MIKE BELL ASSISTANT (CONT'D) Okay. Thank you. Alright.

The Assistant directs them towards a small waiting area. Mike nervously raps on his legs -- stops -- looks down.

Suddenly Mike becomes panicked -- he looks around --

MIKE

Jim...

JIM No. No. No. No. Never take the drinks. Thirst is a display of weakness.

MIKE No. I may have forgotten the phone...

46.

JIM Please tell me you're joking.

MIKE No I'm completely serious.

JIM

Fuck!

Jim realizes he's making a scene -- drags Mike back to the elevator bank...

JIM (CONT'D) Alright, here's what we're going to do. I need you to draw out a little sketch. Something that shows the keyboard just like you did in my office --

-- Jim walks over to the Assistant --

JIM (CONT'D) Excuse me miss, could I trouble you for a pen and paper please?

DING. The elevator opens and Mike goes inside. Jim turns around just in time to see the doors close behind Mike.

BELL ASSISTANT They're ready for you.

JIM

Great.

INT. BOARDROOM, BELL ATLANTIC HQ, NYC - CONTINUOUS

The room is PACKED with Executives. CEO JOHN WOODMAN (late 50s, no tie) sits dead centre.

JOHN WOODMAN Oh wait, wait. Here he is. Hey.

JIM

Hi.

JOHN WOODMAN

Ηi.

JIM How are you? JOHN WOODMAN Good. Good. We uh, are we waiting for anyone?

Jim looks back to John --

JIM

I'm alone.

JOHN WOODMAN

Okay.

JIM

Good.

(beat) Alright, guys. Here's how I see it. I know your marketing team tells you that you sell togetherness family, "staying connected" whatever. But, let's be honest, you sell minutes. Period. I mean, your market is minutes. So, your biggest competitor isn't other cell phone companies, it's home phones and office phones. Those are free minutes. Those are wasted minutes. So, how do we get those minutes back?

Jim lets the question hang in the air.

JIM (CONT'D) We reinvent the cell phone. We put a computer in it. We make your cellphone so fucking useful that you never have to come to the office again. Does email, text messaging, however you want to communicate. Total individualism all in one device, that fits in your fist.

Jim thinks he has them, is moving in for the kill.

JIM (CONT'D) So, you can tell your marketing team you're not selling togetherness anymore. You're selling self reliance.

But John seems a bit bored, he and the execs share a look.

JOHN WOODMAN Uh, you are not a tech guy, are ya?

JIM I'm not a -- ?

JOHN WOODMAN

The whole world, the whole fucking world is trying to do emails on a cell phone. We had an entire devision working on it for, I don't know, eight months or so? You know how many phones they got to at the same time?

Jim is frozen.

JOHN WOODMAN (CONT'D) Eleven. It's a network that's built for *pagers*. That's all it can do. You're in La La land on this one, kid. I think, you know, some nerds took you for a ride.

The walls close in around Jim. Outta options. Backed into a corner...

JIM

Okay.

Knock knock knock.

Jim turns to see Mike outside the glass of the boardroom, out of breath -- Mike points at the prototype with a big smile --Jim marches at him with embarrassment -- Jim opens the door a crack for a private exchange with Mike...

JIM (CONT'D)

Mike...

MIKE What happened?

JIM It won't work.

MIKE What do you mean it won't work?

JIM Mike. They tried it already. MIKE

(to the room) How did you try this already?

JOHN WOODMAN Hey guys, I think the meeting is over.

MIKE Did you just put your devices directly on the network as though they were clients?

JOHN WOODMAN ... That's right.

## MIKE

Yeah. Right and so what'd you get, like *ten* phones working at the same time?

Beat. That earned him their attention.

JOHN WOODMAN

Uh.. yeah..

Mike hands Jim the prototype box --

MIKE (to Jim) Here, just hold this a second.

-- walks over to the whiteboard --

MIKE (CONT'D) Okay so, here's your issue: When you use a phone as a *client*, *what's it doing*? It's just sitting on your network, constantly asking the same question "Did I get an email? Did I get an email? Did I get an email?" So it is forever pulling on your servers whether you got an email or not. We have a fix, okay?

All at once Mike has gathered his breath and command of the room. He turns to face the whiteboard him and starts drawing.

MIKE (CONT'D) So we are going to build, a giant computer, that will act as a sort of *massive client*, that is hard wired directly to the internet with our phone as server. Okay? MIKE (CONT'D) So, when a user gets an email, Waterloo pulls it in, packages it, and then *sends* it.

He draws multiple arrows between Waterloo and his phone diagram.

MIKE (CONT'D) We engage with your network, maybe a split second, like...

Mike snaps.

MIKE (CONT'D) Less time than that.

John is under Mike's spell.

JOHN WOODMAN So how much - sorry - how many --

MIKE So a month's worth of traffic would be less bandwidth than a local phone call. So you could have half a million devices working simultaneously.

The room is stunned, waits for John's next move.

JOHN WOODMAN Can we see it?

Jim opens the prototype case -- hands it to John --

MIKE So it's a prototype. It's a long way off from, uh, oh it's just a long way off. It's a prototype.

JOHN WOODMAN Well it's definitely the world's largest pager.

Laughs from his team.

MIKE No, it's actually the world's smallest email terminal.

John looks to Mike.

## JOHN WOODMAN

Oh.

Mike hiccups.

## MIKE

Sorry.

John shuts up -- looks down at the device like a precious jewel. We finally get to see the ramshackle beta of the first smartphone... It's awesome. Frankenstein's monster but put together with true precision. John clicks the makeshift keyboard with one hand, causing text to appear faintly on the screen...

> JOHN WOODMAN I see, this is uh... Oh this, this...? Yeah.

Mike motions to him, to hold it in both hands.

MIKE Uh. So. Try it with your thumbs, try typing with your thumbs.

John gets it now.

JOHN WOODMAN

Oh yeah.

He types some more.

JOHN WOODMAN (CONT'D) What do you call it?

Oh shit... the name... Jim looks at Mike -- sees the stain on his shirt...

# NEWS MONTAGE #1 (1996-2003) BEGINS

OPRAH It's called a BlackBerry! It sends and receives email messages. It is also a cell-phone.

Shots of the BlackBerry device as depicted on Oprah. This footage is intercut with home movie footage of Mike, Doug and the Engineering team in the newer, larger and much nicer RIM offices.

It is a joyous time, filled with excitement, optimism and hope.

EXT. RIM 2, PARKING LOT - DAY

Jim approaches the new RIM offices in his Porsche convertible.

# PARKING ATTENDANT 1 Morning Mr. Balsillie.

The gate arm raises allowing Jim to drive through to his parking spot.

Jim pulls into a spot marked "JIM BALSILLIE CO-CEO."

## MONTAGE ENDS

EXT. PARKING LOT, RIM 2, WATERLOO - MOMENTS LATER

Jim gets out of his car -- walks towards the front doors...

INT. ATRIUM, RIM 2, WATERLOO - CONTINUOUS

Jim enters the bustling lobby with authority. Staff scurry back and forth through the atrium.

RIM EMPLOYEE 1 Morning Mr. Balsillie.

Big placards on the wall have a huge image of the BLACKBERRY 957 with "Meet Your New Partner" written under it.

A receptionist, PEGGY (20s) smiles at Jim from behind the reception desk.

PEGGY Good morning Mr. Balsillie.

Shelley looks up from behind the desk -- stands up and walks towards Jim with fresh copies of *The Wall Street Journal*, *Report on Business* and *The New York Times*.

> JIM Mike's here before me?

SHELLEY He didn't leave last night.

Shelley hands Jim the Wall Street Journal.

SHELLEY (CONT'D) You are mentioned on page nine.

Jim flips to it.

SHELLEY (CONT'D) Carl Yankowski from Palm Pilot keeps calling.

JIM Yeah. Well. Tell him if he wants to talk to me he can come to Waterloo.

Shelley jots it all down on her BlackBerry 957 as she follows Jim.

SHELLEY That's what I said. Ted Rogers wants to have lunch in the city. He booked *Canoe*.

People subtly clear the way as he enters the hallway. He's indestructible.

JIM No. I'm not going to fucking Toronto unless there's a game. Oh, and call Gary Bettman's office about those Leaf tickets. Fucker tried to stick me in the third row.

SHELLEY Fucker, third row, got it.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Mike turns to the back corner of the room.

MIKE (shouting) Alright. Try one-fourteen and onefourteen!

Allan, exhausted, types into a screen of code...

ALLAN Go for 1-1-4.

# MIKE

Okay. Sending.

Mike clicks SEND.

The icon spins...

Mike and Doug stand together in the middle of the room, flanked by 15 other young engineers, all tired and bleary eyed. They collectively stare between the BlackBerry 957 in Mike's hands and the one on the desk beneath them where we see a Beta version of BlackBerry Messenger with a spinning icon. It's thinking...

Message sending ...

This new engineering department is WAY cleaner and WAY bigger than RIM 1. The same posters from their first office are now in glass frames and dozens more have been added. Gone are the makeshift plywood desks, replaced with sleek, modern office furniture. But the vibe remains the same.

It seems to be taking forever, but there's still hope and then --

-- a BBM PING -- Doug looks to Mike ...

The room erupts. Engineers are jumping on desks and hugging and crying with the mania of a successful all-nighter.

> DOUG Oh my God. Oh my God. Oh my God. Mike. Oh my God. Boys! Oh my god. Done. Done. Yes! Come on.

Doug hugs Mike.

Mike is ecstatic. True joy. He can't contain it. Everyone in the room starts jumping together -- until they notice someone in the doorway...

... and self-consciously stop celebrating in the face of Jim.

MIKE Hey Jim, we uh... we built a messenger.

Jim walks over to Mike's outstretched hand holding his BlackBerry -- sees what the fuss is about...

MIKE (CONT'D) Fully encrypted two-way messaging that is absolutely inaccessible by anyone including us. It is Untrackable. Untraceable. Unhackable. JIM (dismissive) It's texting.

DOUG No. Do you know how much it *costs* to send a text message?

JIM

Yeah. Ten cents and the network gets every penny. We're never going to see that money.

MIKE Right, but these texts are sent via data. So, behind the network's back. Which means...

JIM Unlimited free texting.. Only on BlackBerry.

Jim looks around the room.

JIM (CONT'D)

Fuck yes!

Jim starts high-fiving the room. They love it.

DOUG Hey! Hey hey hey!

JIM

Fuck yes!

MUSIC CUE: Return of the Mack by Mark Morrison blares off of Doug's Winamp. It's a fucking party.

MIKE

I sent the message that Alexander Bell sent to his assistant, Watson come here that's what --

Jim can't nerd out with Mike and tries to settle him.

JIM

Let's just.. let's just--

Jim dances awkwardly, trying to celebrate with these guys. Doug notices. They nod to one another in a moment of "you're okay".

We focus on CARL YANKOWSKI (60, nice suit) standing in the doorway of the Engineering Department. Shelley, flustered, stands behind him.

YANKOWSKI What the hell are you guys doing?

Everyone turns to Yankowski. Doug turns off the music.

JIM Sorry - who are you?

YANKOWSKI You said if I wanted to talk I had to come to Waterloo. So, here I am.

The engineers look confused.

JIM Gentlemen. Meet Carl Yankowski of Palm Pilot.

MIKE

Oh. Really?

DOUG

B0000000!

JIM

Doug.

DOUG How ya doing?

INT. MIDWAY DINER, WATERLOO - DAY

Mike and Jim sit across from Yankowski.

### YANKOWSKI

...so I just said three words. "Two. Litre. Bottle." You know what they said? They said "Carl, NOBODY drinks two litres of Mountain Dew." I mean, they didn't see what I saw: Large pizza, BIG soda, complete dinner. We sold a billion litres in a month.

Yankowski notices Mike, looking down, both hands under the table, where he texts with Doug.

Mike (BBM) to Doug: This guy is insane.

YANKOWSKI (CONT'D) You playing with yourself under there, Mikey?

Mike looks up, confused.

YANKOWSKI (CONT'D) Alright. Let's clear the air here. I had nothing to do with U.S. Robotics trying to bankrupt you back in '96 - defective modems, working modems... Were they defective? It was a hundred years ago. Who's to say?

MIKE

Me.

Yankowski points to Mike in agreement.

### YANKOWSKI

Exactly. Here's what we do. Combine BlackBerry and Palm Pilot. One product. It's the two-litre-bottle of smartphones.

MIKE

Would I still have complete control over every aspect of engineering and design?

### YANKOWSKI

No.

MIKE Okay well, it's going to be uh - we won't be able to move ahead with this. I'm, I'm... sorry. Sorry.

Yankowski takes out his **PALM PILOT 7** -- extends the built-in antenna -- starts TAPPING on the screen with a stylus...

YANKOWSKI You guys love saying "sorry", don't you? Okay. Let's see what you closed at? Four-dollars-and-fifty cents. Oh god is that Canadian?

Mike sees "Made in China" on the back of the PalmPilot.

YANKOWSKI (CONT'D) U.S. Robotics? Eighty-three dollars. Now, that gives us a market cap of about... (MORE) YANKOWSKI (CONT'D) forty-five billion. So what would happen if I just... I don't know, bought up all your shares? Oh, what's the word for that again, sport? Hostile Takeover.

Jim doesn't flinch. Mike starts to panic.

### MIKE

(to Jim) Hostile takeover? What the fuck? What is happening? We would just say - We could just say no. We, we own the company --

CRINKLE CRINKLE CRINKLE. Mike stops mid sentence, distracted by a sound -- he looks down at Jim balling up the PAPER MENU.

JIM You know, Carl. You got a deal.

Mike bites his tongue.

## CARL YANKOWSKI

Yeah?

JIM Yeah. Give us a couple months to get our people taken care of and then we'll uh, agree to a private sale.

### MIKE

Wait, just uh --

Mike raises a finger to interject. Jim puts his hand up beside him.

JIM Mike. It's okay. It's okay. It's better to get rich now than fight this guy in court for the next five years.

YANKOWSKI That's right. You know, I like you.

Mike can't speak. It's his nightmare.

Jim gestures to the TV.

JIM You like hockey? JIM

Hate it.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Doug sits with the engineers. They're watching John Carpenter's They Live. The "Movie Night" banner hangs over the projector screen. They eat pizza from Supreme 2 for 1 Pizza and Wings. Allan sleeps on a desk.

Using a slice of pizza, Doug points at the screen.

RODDY PIPER (ON TV) I have come here to chew bubblegum and kick ass.. and I'm all out of bubblegum.

DOUG They based Duke Nukem on this guy. Like, that is Duke Nukem for real.

The LIGHTS COME ON -- Jim and Mike walk through the door.

JIM Okay. Party's over.

DOUG

What?

JIM Listen up. Turn that thing off please.

Ethan and Allan attempt to shut the projector off.

JIM (CONT'D) Turn it off. You guys having fun? Because we are about to lose our fucking company.

DOUG What the hell happened at this lunch?

The light from the projector shines in Jim's eyes.

JIM Turn that fucking thing off! INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - LATER

Jim stands in front of the engineers, clearly having just delivered big news. Mike stands beside him, crestfallen.

JIM

Okay?

You could hear a pin drop. Doug raises his hand.

JIM (CONT'D)

Yeah. Doug.

DOUG

So. My question's actually for Mike. How are we supposed to sell another five hundred thousand phones when we're already maxed on every network we're on?

Mike doesn't look up -- he just shakes his miserable head.

JIM

You guys will figure it out.

Doug raises his hand again.

## DOUG

How - how? If we put more phones on these networks they are going to crash. Period. We are not *allowed* to sell more phones. Mike?

JIM

No. You don't worry about what's allowed. I say what's allowed.

DOUG I don't even understand what the problem is here. Who cares if this guy wants to buy our company, isn't that good?

#### JIM

I fucking care. That's who cares. I care. I'm trying to keep this company together, you fuck.

DOUG I'm sorry. Do you even know what a network limit load is?

Mike motions Doug to stop.

MIKE

Doug.

JIM (to Mike) Talk to me outside for a second?

Jim leads the way to the door. Mike gives Doug one more look of "please shut up".

DOUG

What?!

Mike follows Jim to the hallway --

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2 - CONTINUOUS

JIM

What's a Network Limit Load?

MIKE

This is impossible.

JIM

Well what are we supposed to fucking do Mike? Either we jack our stock to the moon or Yankowski fucks us.

MIKE

Doug is right. Unless the carriers rebuild their entire networks there's nothing we can do. The phones use too much data.

JIM Well then fucking shrink it?

MIKE Yeah. Okay. We, we looked into that...

JIM ... Uh huh?

MIKE (whispering) These guys can't do it.

Mike looks past Jim to the room of engineers. They've formed a little circle around a game of *Magic: The Gathering*.

JIM

What do you mean, they can't do it? You said they were the best engineers in the world.

MIKE I said they were the best engineers in Canada.

Beat.

JIM

Okay. Alright. Who could do it.

MIKE Maybe top guys from Motorola or Microsoft or Google...

Jim pulls out his BlackBerry and opens the notes app -- starts typing.

JIM

Okay.

MIKE What, what, what are you doing?

JIM Who else? Where else?

DOUG (O.S) (muffled through glass) John Carmack!

Jim and Mike turn to Doug, who's standing on the other side of the glass door, trying to listen in.

DOUG (CONT'D) (muffled) Get John Carmack! From I.D. Can you guys hear me? The guy who made Doom?

Jim looks at Mike.

JIM What's Doom?

MIKE Have you played Wolfenstein?

Jim is not impressed.

MIKE (CONT'D) Just please don't sell anymore phones.

Jim walks away.

DOUG Can you hear me?

MIKE Yes! YES!

DOUG Oh. Shit.

INT. SALES ROOM, RIM 2, WATERLOO - DAY

A room of ten young salesmen with the exact opposite vibe of the engineers. If those were budding Mikes, these are wannabe Jims. Muscular, sharply dressed, and with great hair cuts.

They're relaxing as though they're in a locker room. Stereo blasting. One bounces a ball against a wall; another lifts weights with a spotter. A whiteboard on the wall has everyone's names with their sales numbers listed.

MARK GUIBERT (O.S.) What the fuck!

JUSTIN FABIAN Look at this. I'm on fire.

MARK GUIBERT Lefty. Lefty. Lefty.

Suddenly Jim marches in. Instant quiet. Presence of the Master. Mark stands up and turns off the stereo.

JIM Alright! Listen up, you dead-eyed dumb fucks.

Jim tosses a box at DON MCMURTRY throwing him off balance on his chair. The room sits up -- shares looks with one another.

JIM (CONT'D) Sorry to cut your little vacation short here, but we got some product to move.

Murmurs.

DON MCMURTRY (O.S.) What product can we move?

JIM I'm sorry. What's that?

DON MCMURTRY Well.. I thought the engineers said.. We maxxed out uh, our networks?

JIM Yeah. They did, yeah and that's their fucking problem, okay? Your problem is you need to sell a million BlackBerries before Q3.

Bombshell news. Jim gestures to the wall of boxes. The salesman laugh until they realize Jim's not joking.

## JUSTIN FABIAN

Uhhh..

JIM (Mocking Justin) Uhh. Uhh. Uh.

Beat.

JIM (CONT'D) I'm not fucking joking.

Jim silences them with a look.

JIM (CONT'D) I want 'em gone.

Jim leaves the room. The guys scramble to get their suits and get out the door.

EXT. RUNWAY, PEARSON INTERNATIONAL AIRPORT, TORONTO - DAY

Jim runs up the steps of RIM's (rented) Westwind Jet.

INT. WESTWIND JET, TORONTO - DAY

Jim waits for take off. Email Ping!

Email from Yankowski: How about the name PalmBerry?

EXT. GOOGLE HQ, CA - DAY Jim walks through the Google Campus with his head held high. INT. PAUL STANNOS' OFFICE, GOOGLE HQ, MOUNTAIN VIEW, CA - DAY Jim sits across the desk from PAUL STANNOS (46, BIG glasses), the name plate on his desk reads "Head of Physical Engineering". Paul holds a brand new BlackBerry -- still in the box --PAUL Actually, we're talking about banning these. JIM Banning? PAUL Nobody pays attention to meetings anymore. They're crouched over.. JTM Tell them to stop. PAUL Okay. We call them CrackBerries. JTM Come work for me. PAUL I can't. JIM Why? PAUL Because I am under contract here. JTM How much to break it? PAUL Excuse me? MTT. How much money do you want to break your contract with Google? Paul gets up nervously -- walks to the door -- closes it.

JIM (CONT'D) I'll give you a million dollars if you sign right now. Paul rushes over to his computer -- unplugs it. PAUL (whispering) I am not moving to Canada. We are not having this conversation. Jim is surprised his number didn't move the dial. JTM Two million. PAUL Stop. JIM Three million. PAUL I need you to leave. Jim isn't going to lose -- goes for it ... JIM Ten million. Beat. PAUL Well, you don't have ten million dollars. Jim takes a contract out of his suitcase -- starts amending it by hand ... JIM This... is a million dollar option deal. I will backdate that to when RIM was trading at a dollar. Merrill just gave us a target of 13. Jim hands it over. Paul looks down at the contract. PAUL Is this legal? SELLING/RECRUITING MONTAGE BEGINS

INT/EXT. AIRPORT HANGER - DAY

PAUL Mike Lazaridis?

Paul Stannos stands at the door to engineering with a box of personal belongings.

MIKE If Jim fired you, I can't undo it! I'm sorry. I've tried.

PAUL No, No. I, just got hired. It's Paul.

DOUG How ya doing? Welcome! Where are ya coming from?

PAUL Uh, Google.

DOUG Nice! What'd, what'd you do?

PAUL I was the uh, Head of Physical Engineering.

The guys look around impressed.

EXT. AIRPORT HANGER - DAY

Jim struts into the airport hanger.

JIM (O.S.) You are not salesman anymore. You're male models.

INT. RACQUET CLUB - DAY

Fabian plays tennis.

JIM (O.S.) I want you at every Country Club, Yacht Club, Tennis Club. Wherever the elite go, you go.

Fabian checks his BlackBerry.

JIM (O.S.) (CONT'D) I want them to see you using it. Be big--

INT. COUNTRY CLUB - DAY Mark smokes a cigar while checking his Blackberry. JIM (O.S.) Be LOUD. Have them thinking, who is this annoying prick? And how can I be more like him? INT. TAILORS - DAY McMurtry gets his suit fitted. He types on his BlackBerry. TAILOR What is that? JIM (O.S.) And when they ask you--JIM (O.S.) (CONT'D) Don't say it's a phone that does email... It's not a cell phone ... It's a status symbol. EXT. TARMAC, WASHINGTON AIRPORT DAY Jim hustles down the steps of his plane. EXT. MICROSOFT, WASHINGTON - DAY Jim arrives at Microsoft. Makes a deal. INT. OFFICE BUILDING - DAY Jim making deals and shaking hands. INT. COUNTRY CLUB - NIGHT Mark being showered with business cards. MARK GUIBERT Anybody else? Anybody else? Alright. INT. SALES ROOM, RIM 2, WATERLOO - DAY Mark hands Austin more business cards.

AUSTIN Hi. I'm calling on behalf of BlackBerry. I heard that you're interested in buying some of the quarks for your corporation.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS Network ticking up yellow.

INT. RACQUET CLUB - DAY

Fabian schmoozes with the other players.

INT. SALES ROOM, RIM 2, WATERLOO - DAY

Fabian shows off his collection of business cards and gives them to Austin.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - DAY

Allan monitors the network ticking up yellow.

INT. TAILORS - DAY

The BlackBerry on the tailor's desk catches a customer's eye.

INT. SALES ROOM, RIM 2, WATERLOO - DAY

Business cards pile up on Austin's desk.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - DAY

The network monitor has ticked up into the RED ZONE.

# MONTAGE ENDS

FOX 5 NEWS FOOTAGE:

FOX REPORTER It's 7:55. We are back with Fox 5 Consumer news. A global BlackBerry crisis this morning. The company says it's experiencing massive service interruptions. (MORE) FOX REPORTER (CONT'D) The company's help line says, users can expect delays in sending and receiving messages.

ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Everyone is going crazy trying to figure out what happened to their traffic. Doug handles the phones.

DOUG (on the phone) Yes. Yes. We are aware of the problem and uh, we are.. We are sorting it out right now. I'll call you back.

Doug hangs up. Engineers are scrambling. It's pure chaos.

DOUG (CONT'D) What's happening man?

SCOTT It's all down there!

PRANAY Are we totally fucked?

Mike leans out from the NOC door --

MIKE

HEY. QUIET!

They shut up. Mike slams the NOC door shut.

DOUG Let, let, let, let's just keep it down out here guys... for a second.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

Mike closes the door and joins Network Engineer Allan Lewis -- he's sitting in front of A SINGLE LAPTOP in the middle of the room.

MIKE How many are down?

ALLAN Maybe... ten thousand?

MIKE Jesus. Okay. Okay. Okay. Mike picks up his BlackBerry.

MIKE (CONT'D)

Yeah, hello?

AUTOMATED OPERATOR (O.S.) You have a collect call from...

JIM (O.S.) WHAT THE FUCK IS HAPPENING?

AUTOMATED OPERATOR (O.S.) Will you accept the charges?

Mike is paralyzed with fear...

AUTOMATED OPERATOR (O.S.) (CONT'D) Are you still there?

MIKE Yes, I accept.

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AUTOMATED OPERATOR (O.S.) Thank you.
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Beat.

JIM (O.S.)

Mike.

MIKE

...Hi...

EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

Jim is in the (Verizon) phone booth.

JIM

There are three reasons why people buy our phones. Do you know what they are?

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

MIKE Umm... Email? EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

JIM They! Fucking! Work!

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

MIKE (0.S.) Yeah. Okay. It's not us, Jim. It's the carrier. Verizon is doing something weird.

EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

JIM Well, I'm about to do "something weird" if you don't fix this. NOW.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

JIM (O.S.) The deal was, I get the engineers.. You shrink the data!

Mike suddenly makes the connection --

MIKE Are, are you, are you selling more phones?

EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

JIM What the hell do you think I've been doing over here, Mike!? We're in the middle of a hostile fucking takeover!

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

JIM (OS Do I need to have someone babysit you dorks?

MIKE Okay...okay... so THAT'S.. okay. Yeah, the entire system is crashing.. (MORE) MIKE (CONT'D) (to Allan) He's selling more phones..

Allan looks over at Mike with concern.

EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

JIM HEY. GOD DAMN IT.

INT. NOC (NETWORK OPERATIONS CENTRE), RIM 2 - CONTINUOUS

MIKE Yeah. Yeah. So.. Okay uh. I didn't realize.. uh, hold off selling more until we --

EXT. PAYPHONE BOOTH, CALIFORNIA - CONTINUOUS

JIM I'M NOT FUCK --

Jim bashes the receiver against the phone, leaving nothing but bits behind as he storms off.

INT. OFFICE, MOTOROLA, CHICAGO - DAY

Jim sits opposite RITCHIE CHO (Head of Devices). Ritchie reads over a contract. Looks up at Jim.

RITCHIE Okay, sorry, is this technically legal?

CHARLES PURDY (O.S.) Ritchie!

Jim spins around to see CHARLES PURDY (70, heavyset, scary) standing in Ritchie's doorway...

RITCHIE

I'm actually in a personal meeting, Charles.

CHARLES PURDY And I personally don't give a flying fuck! Engineering can't do a god damn thing until you send that fax! Now take a "meeting" when the union isn't ripping my guts out. (MORE) CHARLES PURDY (CONT'D) Do you hear me? Get it done. (under his breath) Son of a bitch.

Charles SLAMS the door shut -- Ritchie turns to Jim.

RITCHIE You said you were located in Waterloo?

Jim is still looking at the door where Charles stood.

JIM What is that guy's name?

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

It's madness. All the new superstar recruits have arrived on the same day. Doug stands on his chair with his arms in the air, holding court. Mike watches from the corner of the room.

> DOUG Okay. Okay. Hey everybody. Welcome to Research in Motion! I know this is a bit disorganized. I promise we will get everybody settled. So um, in the meantime, we are having a bit of a network issue. So, put up you hand if you understand *Mobitex architecture*?

Ritchie Cho and Paul Stannos raise their hands.

DOUG (CONT'D) Two people. Okay. Uh, that's fine. You two, you're with Mike. The rest of you, I don't know what you do but follow me. We are taking a tour! Let's go.

Doug starts a tour --

DOUG (CONT'D) It's going to be a little bit like Sam Rockwell in Teenage *Ninja Turtles* in the foot clan. Hands up, who's seen it?

Paul and Ritchie walk over to Mike --

RITCHIE Can I talk to you for a second? What is Charles Purdy doing here? What, what are you talking about?

RITCHIE The man standing in the hallway directly over my left shoulder.

Mike turns around to see Charles Purdy (from Motorola) standing outside the glass, looking in on the room -- he turns back --

MIKE

Oh, Jesus.

RITCHIE Listen to me. That guy will fuck you up. Do not let that man anywhere near your engineering department. Trust me.

MIKE Yeah. Okay. Alright.

RITCHIE (to Paul) I'm serious. He will fuck your shit up.

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2 - MOMENTS LATER

Mike opens the door to the hall, hiding his body inside the room.

MIKE Can I help you?

CHARLES PURDY You're Mike? Aren't you?

MIKE Yes. I'm Mike. What are you doing here?

CHARLES PURDY Charles Purdy. I'm your new COO.

MIKE Oh. Jim hired you to be the Chief --

CHARLES PURDY I'm here to get this ship under control. MIKE We are under control.

CHARLES PURDY Oh, really? Whose?

Charles gestures through the glass. It's a party. Doug piggybacks Scott around the office.

CHARLES PURDY (CONT'D)

Hmmm?

Mike walks away.

INT. MIDWAY DINER, WATERLOO - DAY

Coffee being poured... Notes being scribbled... Food sits untouched...

Mike works with Paul and Ritchie on pages and pages of math.

PAUL Okay. So, then let's trying something different. Instead of shrinking the data.. Maybe, we spread it out?

The waitress tops up their coffee.

PAUL (CONT'D) Thank you.

RITCHIE Well, why not take multiple towers in the same zone and split the packet between them? We can put it back together at the server here.

Mike speaks without looking up from his calculations.

MIKE We tried that. Here's the problem, the towers don't recognize one another. Each of them has no idea which piece of the signal they're receiving and the whole process just keeps--

PAUL Maybe we reprogram the towers? MIKE They're not *our* towers. We don't control them.

RITCHIE That's okay. At Naughty Dog we had to hack the Playstation to get Crash Bandicoot running.

Mike lights up, realizing these guys are fucking SMART.

MIKE Okay. So, if each exchange is triangulated, we could divide the signal three ways?

Mike takes the salt, pepper, and ketchup -- makes a triangle.

PAUL

No. No. We actually could do way, WAY more. Every BlackBerry is a server?

RITCHIE We could divide the signal between every user in the same grid?.

PAUL Divide by Thousands. So, it will be like Napster. Distributed network of your own users.

RITCHIE (O.S.) That's gotta be in the terms of service.. Hackers would be on it so fast.

PAUL (0.S.) They encrypt everything server side, right? Mike? Mike? I mean, everything, everything is already encrypted. So.

Mike is writing this idea down as fast as he can.

RITCHIE (O.S.)

...Mike?

PAUL

Mike?

Mike grabs his papers...

MIKE

Excuse me.

Mike rushes for the door.

MIKE (CONT'D) You can have my bacon.

Paul and Ritchie watch him leave.

PAUL What are they paying you?

RITCHIE I shouldn't say.

PAUL They're paying me ten million dollars.

RITCHIE Yeah. Me too.

INT. MIKE'S BMW, PARKING LOT, RIM 2, WATERLOO - DAY

Mike screeches into his "LAZARIDIS" parking space. No Jim. No Doug.

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2 - DAY

Mike races down the hallway, clutching his stack of equations as if someone might steal them.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - CONTINUOUS

Mike stops at the doorway to engineering --

We see what Mike is looking at -- his entire staff, old and new, are setting up for "Movie Night" -- chairs are arranged -- popcorn is handed out in coffee-filter "bowls" -- a giant projector screen is pulled down. Scott and a new recruit balance on swivel chairs to hang the "Movie Night" banner.

> SCOTT Higher on that side. Let's get a chair over there.

ALLAN Oh, yeah. Here you go buddy. Mike looks down at the "work" in his hands -- then back at Movie Night...

INT. CHARLES PURDY'S OFFICE, RIM 2, WATERLOO - DAY

Mike knocks timidly ...

## CHARLES PURDY Yes. Come in.

Mike opens the door -- takes one step in -- Charles is wearing glasses at his desk, reading over a delivery schedule.

# MIKE

Mr. Purdy?

Mike holds up his papers sheepishly.

MIKE (CONT'D) Yeah. Uh so, first of all, sorry about before.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - MOMENTS LATER

Staff sit theatre style in anticipation. Smiles. Laughs. The Disciples of Doug.

CHARLES PURDY (O.S.) Allan Lewis?!

The room turns around at Charles' booming voice.

CHARLES PURDY (CONT'D) Which one of you is Allan Lewis?!

Everyone looks at Allan, sitting with his popcorn.

ALLAN

Hello.

CHARLES PURDY Ah. Michael's had a breakthrough. Now, I want these tested. I want the report on my desk, Friday.

Charles hands him the papers -- Allan looks at them...

Allan looks up sharply.

ALLAN When? Sorry?

# CHARLES PURDY

Friday.

The room chuckles in a "this must be a joke" kind of way -- Allan breathes a sigh of relief, thinking Charles was serious.

ALLAN This looks like a whole new relay system--

CHARLES PURDY

Uh huh.

Allan sobers up.

ALLAN Testing this will probably take me a month.

CHARLES PURDY Well, then you best get started, hadn't you?

ALLAN ...It's bad luck to work on Movie Night.

ETHAN Can't work on movie night.

The crowd goes quiet.

CHARLES PURDY You're all children. Is that it?

SCOTT (laughing) Sorry, who are you?

CHARLES PURDY You think this is funny, is it?

SCOTT Just wondering who -- who are you?

CHARLES PURDY I'm Charles Purdy. From this moment on you will all work for me. And if that work is not done at a pace that I expect, you'll be fired. (MORE) CHARLES PURDY (CONT'D) And I'll keep firing until this room is full of men and not little boys playing with their little penises. Now, are there any questions?

ETHAN Um. Where's Doug?

INT. DOUG'S CAR, PARKING LOT, RIM 2, WATERLOO - DAY

MUSIC CUE: This is What We Do by MC Hammer blares on the car stereo.

His '84 Honda Civic (still runs!) pulls into the RIM parking lot. He wears his orange bandana and sings along...

DOUG

(singing) ...My body, It's my body, Take it where I want to, Pump it up party... My Time is my Time. I make my own decisions. Do what I want to do.

PARKING ATTENDANT 2 Doug! Let's go bro.

DOUG Movie night tonight. Movie night.

Doug pulls into his "DOUG" spot next to "LAZARIDIS" and "BALSILLIE". He takes the cassette out of the tape deck and transfers it to his yellow Sony walkman. Presses play and continues to bop to it.

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2 - MOMENTS LATER

Doug walks down empty, quiet halls, music still blasting, oblivious...

... Doug takes off his headphones.

END MUSIC CUE

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - CONTINUOUS

The "Movie Night" banner is gone. The projector is gone. The chairs are back at their desks. Everyone is working. Six guys sit behind Allan's computer, helping with Mike's new code.

INT. MIKE'S OFFICE, RIM 2, WATERLOO - DAY

Mike reads Fundamentals of Microwave Transmission Lines.

Doug storms in --

DOUG Have you seen this?

MIKE

No.

DOUG Have you been out there?

MIKE

No.

Mike doesn't look up from his research.

DOUG Dude. Jim killed Movie Night. Actually, what am I saying, he didn't have the guts to do it himself. Apparently, he got this three hundred pound dude to go in there and start screaming at everybody! Said he was going to fire Allan?

No response from Mike.

DOUG (CONT'D)

...Mike?

MIKE We do need... We do need to get back to work.

Doug gets it -- thinks about leaving ...

DOUG Yeah... Do you not ever wonder why these guys are wiling to work eighty hours a week? Never see their families? Never get any credit? MIKE

Yeah. It's because they get to work on the best phone in the world, Doug.

DOUG Yeah... That must be it.

Doug walks out.

INT. BOARDROOM, VERIZON HQ, NEW YORK - DAY

Jim walks toward the Verizon boardroom.

RING!

JIM

Hello?

YANKOWSKI (O.S.) You're making a big mistake, sport.

JIM CARL YANKOWSKI (O.S.) Yeah, sorry, Carl. I am going Don't you dare fucking hang to have to call you back. I up on me. Don't hang-am stepping into a meeting.

Clicks. Hangs up.

Jim stands in front of the Verizon board, his hands on John's shoulder. John brushes him off. A dozen board members (some of who we recognize from Bell Atlantic) sit around the boardroom table.

JIM How's everybody doing?

JOHN WOODMAN Jim, I know this isn't exactly what you want to hear, but this board feels that in order to avoid further disruptions, it's best we end our relationship with BlackBerry.

JIM John, we're just getting started.

JOHN WOODMAN

Jim, I'm serious. We're wiling to take the hit on users and let them go crash somebody else's fucking network. It's over. JIM No. What's "over" is your bullshit limit of 500,000 users. We quadrupled it.

JOHN WOODMAN Okay, Jim...

JIM Our engineers reprogrammed your towers. As of right now, Verizon is capable of carrying 2 million BlackBerrys at the same time. And we've already sold half of those.

JOHN WOODMAN

Bullshit.

Jim holds the look. John realizes this is not a joke.

JIM

Try me.

The board share looks with John, is he serious?

## HOW'D YA DO IT? MONTAGE BEGINS

INT. MIDWAY DINER, WATERLOO - DAY

Jim reads the headline "RIM STOCK ROCKETS 400%" in the Globe and Mail. Looks up to see Carl Yankowski walk in, looking uneasy. Jim waves him over to take a seat.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Charles Purdy rules the roost as the staff all busy themselves silently with the work of the day.

Everyone wears name tags.

Including Doug, who sits at his desk silently typing code.

INT. BOARDROOM, VERIZON HQ, NEW YORK - DAY

JOHN WOODMAN How'd you do it, Mike?

Mike sits at the boardroom table. He just stares dead ahead, lost in the question.

# TITLE CARD: 2007

#### INT. EXECUTIVE BOARDROOM, RIM 2, WATERLOO - DAY

Mike (hair slicked back, an air of confidence, power-suit) sits at the head of a large table in the centre of an elegant boardroom. Around him are the SENIOR BOARD OF DIRECTORS of RIM. The only other person we recognize is Charles Purdy.

JACK MANISHEN (41, Head of Marketing) presents next quarter's sales projections on a PowerPoint slide.

## JACK MANISHEN

We're number one in handset sales, subscriptions, customer retention, attracting new smartphone users, and brand recognition. We control 30% of the North American market and with the upcoming release of the BlackBerry Bold we're on track to control 50% of the *global* market...

Mike gets a BBM:

Doug: you gotta get down here!

Ignores it --

JACK MANISHEN (CONT'D) Now our numbers are a *bit* below estimates right now, but we're expecting a nice bump when the 8310 comes out in March.

#### CHARLES PURDY

Now's probably a good time to talk about moving some of the assembly and construction to China.

#### MIKE

No. No. Take people off of Onyx. If you need more bodies, hire more people. We're not moving to fucking China...

CHARLES PURDY

Alright.

MIKE

Alright.

Something catches Mike's eye -- Doug, points to his phone at him from behind the window to the boardroom.

MIKE (CONT'D) Oh my god. (To Doug) What!

Mike turns back to the boardroom.

MIKE (CONT'D) Ah, that's a good spot to leave it for today guys. Thank you.

Mike stands up -- the room follows. Mike makes his way to the door -- Jack Manishen cuts him off...

JACK MANISHEN (privately) Hey. Where's Jim?

### MIKE

Why?

JACK MANISHEN He's not answering my e-mails.

MIKE We're pitching the trackpad to Verizon on Friday. He's probably working on that.

Mike exits.

MIKE (O.S.) (CONT'D) (to Doug) I am in a meeting!

INT. RIM PRIVATE JET, 35,000 FEET - DAY

On a portable DVD player, Jim watches DON CHERRY and RON MACLEAN of COACH'S CORNER on the plane.

DON CHERRY (ON TV) And I really believe that uh, Balsillie, is that how you say it? Something like that. You know, he was in there and says "I've heard guys screw up my name but worse than you". Anyhow, he's a patriot. (MORE) DON CHERRY (ON TV) (CONT'D) He really does-- He's a hockey guy that really wants-- there's no making money that doesn't -- He's a hockey guy. Plays hockey, the whole deal. He really wants hockey here.

The plane phone RINGS. Austin picks it up before Jim can stop him.

JIM No. Don't --

AUSTIN

Hello..

JACK MANISHEN (O.S.) Hand the phone to Jim.

AUSTIN Uh. Who's this?

JACK MANISHEN (O.S.) It's Jack Manishen from Marketing. It's important.

Austin turns to Jim. Jim's eyes glued to the screen.

AUSTIN Jack. Manishen. Marketing?

JIM Mike can handle it.

Austin returns to the phone.

AUSTIN Maybe, you can speak to Mr. Lazaridis.

JACK MANISHEN He does not want me going to Mike with this... at least tell me where you're going.

Beat. Austin looks to Jim.

AUSTIN He wants to know where we are going..

JIM

Hang up.

Austin hangs up the phone.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

It's dark. The lights are off and the projector screen is down, like movie night. But we're not watching a movie. Instead, the entire engineering department watches STEVE JOBS on stage at MacWorld 2007.

We notice the engineering department has gone through another makeover. All of the movie posters and comic books and science fiction novels have been replaced with BlackBerry advertisements.

Doug leads Mike into the room from the doorway -- they join the crowd of engineers, all staring in wide eyed wonder/terror.

JOBS (ON SCREEN) So. Three things. A widescreen iPod with touch controls. A revolutionary mobile phone and a breakthrough internet communications device.

Mike steals a look at Doug watching Jobs.

JOBS (ON SCREEN) (CONT'D) An iPod... a phone... and an internet communicator. An iPod. A phone. Are you getting it?! These are not three separate devices. This is one device. And we are calling it: **iPhone**.

Murmurs from the crowd.

JOBS (ON SCREEN) (CONT'D) Here's four smartphones, right? Motorola Q, BlackBerry, Palm Treo, Nokia E62... Usual suspects. They all have these keyboards that are there whether you need them or not to be there.

Mike looks at the same phone in his own hands.

JOBS (ON SCREEN) (CONT'D) And they all have these control buttons that are fixed in plastic.

Mike looks at the same phone in his own hands.

MIKE

Why would anybody want a phone without a keyboard?

JOBS (ON SCREEN) What we're going to do is get rid of all these buttons and just make a giant screen. A giant screen.

Awe from the crowd on screen and in the RIM office.

JOBS (CONT'D) When we start shipping in June and we'll be selling iPhones through our own stores and through Cingular stores. And it's my pleasure to introduce the CEO of Singular... Stan Sigman.

On screen Stan Sigman (55, CEO of AT&T) joins Steve Jobs on stage, they shake hands.

MIKE Are you fucking kidding me?

DOUG

What?

MIKE That's Stan Sigman. That's the CEO of AT&T.

STAN SIGMAN (ON SCREEN) You know, Steve and I first met about two years ago in New York City when he shared with me this vision that he had for this product.

MIKE This fucking guy. (to the room) Alright everybody. That's it. Fun times over. Back to work. I need a prototype of the Bold in my hand by Friday with a working trackpad. Thank you.

The lights come on. TV off. Everyone gets back to work.

DOUG (Pointing at the screen) That's crazy.

Doug's BlackBerry RINGS. Unknown Caller.

DOUG (O.S.) (CONT'D) Okay guys, let's get back to work.

DOUG (CONT'D) Yello! DARA FRANKEL (O.S.) Hi, is this Douglas? DOUG Ah, yeah. DARA FRANKEL (O.S.) I'm from the Securities and Exchange Commission and I was wondering if you could answer some questions for me? DOUG (on the phone) Sure. Okay. SCOTT (0.S.) Has anyone seen Allan? DOUG (to the room) Check the NOC! DARA FRANKEL Were you involved in the hiring of a Mr. Paul Stannos? DOUG Sorry - from where? DARA FRANKEL I'm from the SEC. DOUG Is this a serious call? DARA FRANKEL Yes. DOUG Yeah. You called the wrong person. I can't help you with anything like that. DARA FRANKEL

Is this Douglas Fregin?

DOUG

Yes ma'am.

DARA FRANKEL Sorry. I have you listed here as one of the founders of the company.

Doug chuckles.

DOUG Yeah. I guess I am.

ENGINEER (O.S.)

Doug.

# DOUG

I gotta go.

Doug hangs up and gets back to work.

INT. RECEPTION, NHL HQ, NEW YORK - DAY

Jim paces in the reception area, nervous. Austin sits -- his phone *RINGS*, he reaches for it --

AUSTIN

Sorry. (checks the phone) Unknown number.

JIM

No.

Austin puts it away.

DAWN (30s, power-suit.) Walks down the hall towards them.

DAWN Mr. Balsillie?

# JIM

Yes?

DAWN Welcome to the NHL.

Jim lights up. Extends a hand.

JIM Thanks for having me.

DAWN Nice to meet you, just this way.

JIM Okay, great. INT. BOARDROOM, NHL HQ, NEW YORK - DAY

Dawn leads Jim into the boardroom. Gary Bettman (55) greets him with a handshake.

GARY

Jim.

JIM

Gary.

GARY Good to see you, thanks for taking the time.

JIM I've always got time for you, Gary.

INT. LIMOUSINE, NYC - DAY

Jim slams the door -- turns to Austin --

JIM Get me on the phone with Copps Coliseum.

AUSTIN Is that the Arena in Hamilton?

Jim's phone vibrates:

JIM Yeah. Tell them I want to buy it.

Mike (BBM): Just getting Bold prototype. Meet me out front.

Jim puts his phone away.

AUSTIN Okay. Um. (beat) I thought you were buying the Pittsburgh Penguins.

JIM Yes, I am. (to the driver) Let's go. INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Mike shouts into the engineering room.

MIKE Okay. We gotta go!

DOUG

One sec.

Doug and the guys huddle around his desk with a PROTOTYPE BLACKBERRY BOLD plugged into his computer and a TERMINAL open on the screen.

Scott is at the keyboard typing code as fast as he can.

DOUG (CONT'D) One sec! (to Scott) This good enough. Good enough.

SCOTT This is good enough?

Allans joins the guys with news.

ALLAN Apple is launching a marketplace for applications. It's going to be third party developers. Anyone. anyone --

DOUG Bad time. Bad time.

ALLAN (whispers to Pranay) Third party developers.

Scott passes the BOLD to doug who tests the trackpad. The latency is brutal but it works.

SCOTT Here man. It's laggy as hell.

DOUG Good enough. Good enough. Good enough.

MIKE (O.S.)

Now!

DOUG Yeah. We got it. Doug runs up to him, prototype in hand.

MIKE

Doug. Come on.

# ALLAN

(to Pranay) They are launching an application market place.

DOUG So, the touchpad is working, I don't know if I would say that it's WORKING working.

Doug looks to Mike who is displeased.

BBM from Jim: Can't make it, go without me, you'll be fine alone.

Mike looks around in distress.

DOUG (CONT'D)

What?

MIKE Do you have a suit?

INT. LOBBY, VERIZON HQ, NEW YORK - DAY

Mike and Doug enter through revolving doors. Mike takes the lead.

INT. BOARDROOM, VERIZON HQ, NEW YORK - DAY

Mike stands in front of ten VERIZON Executives. Doug sits beside by the window, looking out at the skyline.

The room is silent as a prototype **BlackBerry BOLD** is passed from one person to the next. No one seems that interested.

Behind Mike is a Powerpoint presentation on a large screen that goes over the main features of the new BOLD...

MIKE

... 2.4 inches, 480 by 360 HVGA screen and to top it all off, the world's first trackpad which we believe will be the dominant navigational device for all mobile devices within the next two years. Beat.

# MIKE (CONT'D) The BlackBerry Bold.

John Woodman (now in his 60s) breaks the silence.

JOHN WOODMAN

That's it?

MIKE

Uh huh.

JOHN WOODMAN That's what you've got for us? A trackpad?

Mike looks to Doug.

JOHN WOODMAN (CONT'D) You guys see Apple's thing?

The mere mention of Apple brings energy to the room.

Doug looks to Mike.

JOHN WOODMAN (CONT'D) Any reaction to that?

MIKE

Plenty. Yeah. It's an overdesigned, trying-to-do-too-much toy that will crash any network gullible enough to take it on. It is by every metric the exact opposite of everything we do at Research in Motion. *Less* data, no frills, reliable network. That's BlackBerry.

JOHN WOODMAN Sexy slogan, Mike.

The room chuckles --

MIKE So. I guess, you want to kill your whole network cause that's what it will do.

JOHN WOODMAN Yeah. The iPhone... they put a keyboard right on the screen?

#### MIKE

And it's the stupidest thing I've seen in my entire life. Ask anyone what they love most about their BlackBerry, and you will get the same answer every single time. The keyboard, the click. Okay?

#### DOUG

....Well...? Yeah. Yeah.

# MIKE

-- This entire market was born of our innovation and our idea to put "a keyboard on a phone", and we did that, we build that from a pile of garbage in 1996.

JOHN WOODMAN Yeah. There's another slogan.

More chuckles. Mike's not happy.

JOHN WOODMAN (CONT'D) I dunno Mike. AT&T's got Apple. We were kind of hoping you'd come in here with an iPhone killer.

#### MIKE

I don't need to kill it because it's going to commit suicide and it's gonna take down the whole fucking Cingular network with it. I'm giving you gold and I think you are all misunderstanding it. (beat) I created this entire product class. I created this entire fucking market. I created this entire product class. So listen to me. The trackpad is a mousepad on -built into the phone.

Doug waits for the sentence to finish, then looks at the ground when he realizes Mike is out of gas.

JOHN WOODMAN Yeah.. and.. right. Okay. Yeah. Okay. Good enough. Uh thanks guys for coming down. Tell you what, let us - we'll talk about this internally and get back to you, okay? Tell Jim we missed him. DOUG (whispering to Mike) Let's go.

MIKE

He's back, back in Waterloo working because. So, he promised me not to mention -- the other thing. We're not quite there yet but we're working on something pretty top secret.

Doug looks at Mike like "what the fuck are you doing?"

MIKE (CONT'D) Uh, he made me promise not to mention it. Prototype we're still a few weeks out. Uh, you know, I can demo it with our Bold prototype.

The Executives slowly perk back up -- Mike walks over to Woodman -- picks up the prototype Bold -- holds it over his head --

> MIKE (CONT'D) So. It's still a BlackBerry. Our BlackBerry. Except for where we have keys here... screen. The whole thing's a screen.

Doug's eyes are screaming.

MIKE (CONT'D) ... Uhh except.. Ours when you press it will get that... (Mike clicks the keys) That satisfying click.

Mike doubles down, just like he saw Steve Jobs do ...

MIKE (CONT'D) That BlackBerry click. Our trademark. Click. So. Screen. Keyboard. Phone. Screen. Keyboard. Phone. Screen. Keyboard. Phone. (to John) Are you getting it?

INT. LOBBY, VERIZON HQ, NEW YORK - DAY Mike and Doug exit through revolving doors. DOUG (whispers) What was that? MIKE (whispers) Stop. DOUG (whispers) What was that? MIKE (whispers) Shut up.

Mike and Doug exit the building.

DOUG Mike. Mike. What the fuck was that dude?

MIKE Where is this fucking limo?

INT. COPPS COLOSSEUM, HAMILTON - DAY

Jim comes out of the tunnel and is at one end of a professional arena, currently set up to host a basketball game. The BUILDING MANAGER guide Jim on a tour.

BUILDING MANAGER

... capacity maxes at seventeen thousand, but we could enhance it to nineteen without too much trouble.

JIM Alright. I want all this basketball shit gone. From now on, this place is a permanent rink.

BUILDING MANAGER We can't do that.

JIM

Why?

BUILDING MANAGER We have active contracts with a dozen clients -- BUILDING MANAGER Yeah but, there's going to be fines.

JIM I'll pay the fines.

Jim points to a booth in the arena.

JIM (CONT'D) And I want that to be my personal box.

BUILDING MANAGER (chuckles) That's not a box.

BBM from Mike: Sold Verizon 1 Million Units

BUILDING MANAGER (CONT'D) That's not a box.

INT. ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

Mike is at a whiteboard drawing a schematic of his newly invented BLACKBERRY STORM for a group of 40 engineers.

Everyone looks confused, Doug and Charles Purdy included.

MIKE No, no. Okay. So, it's a *screen*, but it needs a raised hinge or actuator as I wrote, between it and the body so the entire device clicks when you press on it.

A random STUDENT ENGINEER whispers something up.

MIKE (CONT'D) Wait, what?

STUDENT ENGINEER I'm just wondering why we *want* to do that?

MIKE That. That. That is not the question you ask me here. WHY does not matter to you. Okay? (MORE) MIKE (CONT'D) Because I said so. Because that's what I sold, okay?

Beat.

MIKE (CONT'D) Who. Who are you? By the way?

#### DOUG

Easy Mike.

A BLACKBERRY RINGS in the crowd.

MIKE Oh come on guys. Please. Silent mode! When we're at the office --

Mike motions to Purdy.

MIKE (CONT'D) (whispering) Charles?!

CHARLES PURDY Phones off!

The phone keeps ringing -- the crowd pinpoints the noise -- it's coming from Scott.

SCOTT Sorry. Sorry Mike. Sorry buddy.

Scott reaches into his pocket and silences his phone... Mike stares at Scott, about to ream him out...

DOUG

Okay. So, you know what? I think, all this is, is we are trying to do the old BlackBerry click while embracing the new iPhone screen. That's all --

### MIKE

(interrupts)

No! No! No. We're not "embracing" anything to do with Apple. Guys. It's really not hard. Okay? We pay you a lot of money. This is really not hard. It's a keyboard, on a screen, on a keyboard. And I don't care what you think of it.

Charles Purdy silently ushers Mike out of the room.

# CHARLES PURDY

Mike..

The crowd is silent. Doug looks down, biting his tongue.

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2, WATERLOO - DAY

The team is off to work. Charles has finally got Mike to himself in the doorway.

MIKE

What the fuck is Doug talking about, *embracing* what Apple is doing? I don't understand.

CHARLES PURDY You come back from New York talking about a brand new phone. Prototype in a week? What are we doing here?

Doug appears at the door.

DOUG Can I talk to you?

MIKE It's a prototype Charles! I could build the fucking thing myself in one night if I had to.

CHARLES PURDY But we still gotta ship the god damn thing.

MIKE I said use the Onyx team.

CHARLES PURDY I did! On Curve.

Beat.

CHARLES PURDY (CONT'D) Alright, China. It's the only way this gets done. I'm sorry, China.

MIKE Yeah. Fuck it. Do it. China. China. Let's do it.

Doug pipes in.

DOUG Wait. Wait. No. He doesn't mean that.

MIKE Hey. Hey. Don't speak for me.

DOUG Mike, what are you doing?

MIKE

What am I doing? I'm trying to keep our biggest fucking customer. What the fuck are you doing?

DOUG Mike, I'm trying to help you.

MIKE

You're not though. You're not. You're not helping me. This doesn't help me. If you could help me, we wouldn't be here. I don't need your fucking help anymore. Okay? You're fucking useless.

Doug's face falls.

DOUG

Okay.

Doug turns and walks away from the guys.

Mike turns to Purdy --

MIKE Figure out China.

Mike and Charles watch as Doug leaves.

MIKE (CONT'D) Figure out China. And I'll build the fucking thing myself.

Mike leaves. We hold on Charles as he watches him go, wondering where the hell this monster came from...

INT. MIKE'S OFFICE, RIM 2, WATERLOO - DAY

Mike pulls out a bunch of old BlackBerries from his desk drawers. Dozens of them. He starts taking them apart, working solo on the prototype for BlackBerry Storm... RING.

Mike picks up his office line.

MIKE

What?

DARA FRANKEL (O.S.) Is this Mike Lazaridis?

MIKE Who is this?

DARA FRANKEL (O.S.) My name is Dara Frankel, I'm from the SEC. Do you have a second?

MIKE Not really. Not right now. What is this about?

DARA FRANKEL (O.S.) I'm trying to track down some information on some stock options your company issued.

MIKE Well, that's not -- I wouldn't know anything about that. I think you want to talk to Jim.

DARA FRANKEL (O.S.) Okay. Would there be a good time to come in and talk about this?

MIKE No. I don't. No.

Mike hangs up.

INT. ATRIUM, RIM 2, WATERLOO - DAY

Jim waltzes into the building with a "what's next?" attitude.

Shelley stands up and gets his attention from behind the reception desk.

JIM Okay! I'm here. I'm here. I'm here. I'm here.

She hands him a copy of FORBES with his photo on the cover.

SHELLEY Jack Manishen says he needs to see you.

Jim thumbs through -- best day of his life.

JIM Okay. Yeah. Where is he?

SHELLEY Camped outside your office.

JIM

Great.

Jim gets to his article -- sees that Carl Yankowski is featured in a photo on the opposite page...

JIM (CONT'D)

Shel, do me a favor: reach out to Carl Yankowski's office and let him know Jim Balsillie's got opening night tickets to the Hamilton Penguins for him. I know how much he loves hockey.

INT. HALLWAY, RIM 2, WATERLOO - DAY

Jim walks up to his office. Sure enough, Jack Manishen is waiting outside, nervous. He stands immediately upon seeing Jim.

JIM Alright. Alright. Relax. You got me.

AUSTIN That same woman from the SEC keeps calling. Can I give you her number?

JIM

No.

INT. JIM'S OFFICE, RIM 2, WATERLOO -- DAY

Jim looks down at IPHONE SALES PROJECTIONS in his hands while Jack presents slides. There's an image of an iPhone next to BlackBerry and the rest of the competition...

JACK MANISHEN Okay.. So... first Quarter... JACK MANISHEN (CONT'D) ...second quarter...

Changes the slide. iPhone grows.

JACK MANISHEN (CONT'D) ...third quarter...fourth quarter.

Changes slide.

JACK MANISHEN (CONT'D) And this is us.

JIM Whose numbers are these?

JACK MANISHEN Apple's internal projections. They released the numbers on Friday.

JIM Five hundred dollars? Fully subsidized? This is the most expensive phone in the world.

JACK MANISHEN It has the highest consumer interest of any product in *history*. We are going to go from "number one phone in the world" to "that phone that people had before they bought an iPhone".

Beat. Jim looks at the slide -- shakes his head --

JIM It's gonna be fine. Mike will figure it out.

BANG BANG BANG -- Someone at the door.

JIM (CONT'D)

What?

Jim gets up -- opens the door.

MIKE Um. Why. Why is the SEC looking at us?

Jim closes the door to only a crack.

JIM They called you? MIKE Yes. Something about stock options. JIM I'm sure it's nothing. MIKE It's nothing? JIM Yeah. What's with this Apple thing? MIKE What. What about it? JIM Are we worried? MIKE No. JIM Okay, why? MIKE Because, one of them uses as much data as five thousand BlackBerries. Because it has no keyboard. Because the thing is a joke. JIM So why are people telling me that they're about to kill us?

MIKE 'Cause they're idiots.

Mike leaves...

...Jim watches him go for a beat -- shuts the door...

... returns to his desk -- sees the FORBES spread open. Under Yankowski's picture he sees the familiar face of Steve Jobs' pal, STAN SIGMAN.

Jim hits his intercom button --

JIM Get me a meeting with Stan Sigman at AT&T. Beat.

## JACK MANISHEN What are you doing?

Jim's mind is racing. He's forming a plan.

AUSTIN (0.S.) So the soonest I can get is next month, his office says he's leaving for vacation today.

Jim hits the button.

JIM Tell them I'm coming to Atlanta. Right now.

Jim gets up and starts running.

EXT. RIM PRIVATE JET, WATERLOO AIRPORT - DAY

Jim runs up the stairs into the jet -- yells to the cockpit.

JIM Let's go! Let's go!

Jim turns behind him to Austin, who is taking up the rear.

JIM (CONT'D) Tell them we'll be there in an hour.

Austin hands the BlackBerry to Jim.

AUSTIN It's the NHL.

Jim puts on his smiling face.

JIM (on phone) Gary! How are ya?

GARY BETTMAN (O.S.) Good. We're ready to go over here. How soon can you get to New York?

JIM Great! Anytime tomorrow.

GARY BETTMAN (O.S.) How about today?

Um. That might be a little tight for me. GARY BETTMAN (O.S.) I've got the board here now and I don't know when they're all going to be together again. If you want to wait, up to you. It's your deal. JIM Yeah. No. That works Gary. Yep. I'll be there. GARY BETTMAN (O.S.) Looking forward to it. JIM Okay. Alright. Bye. Hangs up -- takes a breath --JIM (CONT'D) (yelling behind him) Change of plans. We're going to JFK. PILOT We are dialed in --Jim runs back to the cockpit --JIM Listen to me you mouthy fuck, if I say we are going to JFK, we are going to JFK. You understand? AUSTIN So we're, we're not meeting with Sigman then? JIM ...I'm doing it all. Jim stays standing with one arm on the wall for balance as the plane taxis down the runway, fire in his eyes. EXT. PARKING LOT, RIM 2, WATERLOO - DAY A maintenance worker takes down Doug's parking sign. Just then multiple black SUVs pull up to RIM.

JIM

DARA FRANKEL (40s, air of power) and her team of SEC AGENTS enter the building.

INT. MIKE'S OFFICE, RIM 2, WATERLOO - DAY

Sparks fly.

Mike is hunched over his desk with a soldering iron, molding parts of old BlackBerries together.

MIKE

Fuck!

He singes his finger.

CHARLES PURDY Where's Jim?

Mike looks up to see Charles standing over his desk.

MIKE I have no idea.

CHARLES PURDY C'mon, we gotta get you outta here.

MIKE

Why?

CHARLES PURDY SEC is raiding us.

Mike stands up.

MIKE

Wait, what?

CHARLES PURDY Gimme your phone.

Mike looks down at his desk -- he has eight BlackBerrys.

CHARLES PURDY (CONT'D) Where's you god damn phone?

KNOCK

DARA FRANKEL (O.S.) Michael Lazaridis?

Mike looks to Purdy

MIKE Can you handle this?

Purdy shakes his head.

The door opens -- Dara walks in with a BIG SEC INVESTIGATOR --

MIKE (CONT'D) Who are you?

DARA FRANKEL We spoke on the phone. Wanna come and answer some questions?

#### MIKE

Sure. Sure.

Mike tries to follow Dara out, but she insists on following him out.

MIKE (CONT'D) After me is it? Okay.

INT. HALLWAY, ENGINEERING DEPARTMENT, RIM 2 - CONTINUOUS

Dara leads Mike outside to see half a dozen SEC OFFICERS waiting in the hallway.

DARA FRANKEL

Okay.

On Dara's command, they all pile into his office.

MIKE Okay what? What are they doing? They can't touch any of that stuff?

Mike looks across the hall to the Engineering Department -his team stares at him through the glass, pain and pity in their eyes, like seeing Dad get arrested.

Dara opens the door to a tiny office across the hall...

INT. TINY OFFICE, RIM 2, WATERLOO - CONTINUOUS

Mike sits at one end of a small table. Dara closes the door.

A moment later the door opens -- an SEC INVESTIGATOR walks in holding one of Mike's BlackBerrys.

SEC INVESTIGATOR Passwords on everything.

DARA FRANKEL What's the password Mike?

MIKE Am I required to give that to you?

DARA FRANKEL No. Are you hiding something?

Beat.

### MIKE

Should I not have a lawyer or something with me for this?

DARA FRANKEL Do you think you need a lawyer?

Mike swallows.

INT. RECEPTION, NHL HQ, NEW YORK - DAY

Jim paces nervously in the empty reception area. Something is off.

Dawn emerges and calls on him.

DAWN

Jim.

Finally.

Jim follows Dawn into the boardroom.

INT. BOARDROOM, NHL HQ, NEW YORK - CONTINUOUS

It's packed. Gary Bettman, Dawn, and the entire NHL front office fill seats around the boardroom table. They turn as he walks in.

JIM Gary. What's going on? You got me. You got me waiting out here.

Awkward silence.

DAWN Jim, look, we're not going to waste your time, okay? It's not going to happen with you and the Penguins. JIM

What?

DAWN We held a vote with the other owners and unfortunately it went against you 26-0.

JIM

Hold on a sec. Hold on. Hold on. I thought we had a deal. When did the other owners even -- I'm sorry, what changed here, man?

DAWN

The owners did not find you to be of "good character and integrity".

JIM

I don't know what the hell that means. Gary, what the fuck is this?

GARY BETTMAN

You know, it's funny. It's one thing to have a secret plan to fuck over the NHL and move a team to Canada. It's another thing to brag to your rich friends before you actually do it.

It takes a moment, but Jim understands what is happening.

JIM

... You guys are so fucking stupid. You know what? Maybe I'll buy this whole fucking league, huh? How about that?

GARY BETTMAN

Dawn. Can we see that Mr. Bald-Silly gets safely back to Canada?

JIM

Oh, fuck all you people! Fuck you! Get ready for a hostile takeover of this entire fucking league, okay? YOU FUCK. You think I won't fucking do it? I'm from Waterloo, where the vampires hang out!!!

Jim walks out and SLAMS the door.

Jim rushes on... JIM Go! Go! Go! Go! PILOT We'll never make it. JIM I said LET's GO. (to Austin) Delay Sigman. AUSTIN I called. They said he's already left for vacation. JIM Where? AUSTIN They just said he's going to the airport. The plane starts to move. JIM Great. So are we. INT. TINY OFFICE, RIM 2, WATERLOO - EVENING Mike is starting to get nervous as contract after contract is put in front of him... DARA FRANKEL And is this your signature? Mike eyes it. MIKE Yeah. DARA FRANKEL And this? MIKE I don't know what you're looking for. These are standard employment contracts.

INT. RIM PRIVATE JET, JFK INTERNATIONAL AIRPORT, NY - DAY

# DARA FRANKEL

I'm just wondering how you convinced all these engineers from around the world to come all the way to Canada. Doesn't make sense.

MIKE

It's because they get to work on the best phone in the world.

### DARA FRANKEL

Mike, each of these contracts offers back-dated stock options. You were illegally pricing your own shares so you could hire engineers with money you didn't have.

Mike looks at the contract in his hand --

DARA FRANKEL (CONT'D) Do you know what the sentence is for multi-million dollar stock fraud?

MIKE Okay. I swear I had no idea about any of what you just said.

DARA FRANKEL Do you expect me to believe that? You're CEO.

Beat. Mike looks down at one of the employment contracts. Sees Jim's name.

## MIKE

CO-CEO.

EXT. RUNWAY, HARTSFIELD-JACKSON INTERNATIONAL, ATLANTA - DAY

Jim runs down the stairs of his just-landed plane, holding his BlackBerry to his ear as he runs towards the terminal...

STAN SIGMAN (O.S.) Tell me why this can't wait another few weeks?

JIM I'm telling you Stan. I'm headed for the terminal right now.

STAN SIGMAN (O.S.)

What?

JIM I'm at Gate 7. Uh, where are ya?

STAN SIGMAN (O.S.) Are you runnin'?

JIM No. Stan. No. I'm good. I'm telling ya. Just give me the gate.

STAN SIGMAN (O.S.) I'm getting on a plane here, Jim.

INT. TERMINAL, HARTSFIELD-JACKSON INTERNATIONAL AIRPORT, ATLANTA - CONTINUOUS

Hundreds of people surround him. It's loud and hectic. Jim searches the terminal for Stan Sigman.

JIM No. Okay. Listen. Stan. Alright. Here's the headline: half a million BlackBerries for AT&T, for <u>zero</u> dollars.

STAN SIGMAN (O.S.) What's the catch?

Jim tears past people. Some are distracted by their phones and collide with him.

JIM No! No catch. They're yours. IF you're willing to release them at a discount one month before the iPhone.

Stan groans.

Jim stops running -- pleads his case --

JIM (CONT'D) Stan, come on, you owe me. You've sold a lot of minutes because of us.

STAN SIGMAN (0.S.) Yeah. But you know what the problem with selling minutes is?

JIM

...What?

STAN SIGMAN (O.S.) There's only one minute in a minute.

Stan hangs up.

Jim lowers the phone like "what the fuck does that mean?"

Jim takes a beat, trying to decode that sentence. He's surrounded by travelers rushing back and forth. He's the only one standing still.

He looks back down at his phone -- finds MIKE in his quickdial -- calls...

MIKE (O.S.)

Hey.

JIM Okay. Mike. Listen to me, I think we got a big problem here. I know what Apple's doing.

MIKE (0.S.) (whispering) Yeah. We shouldn't talk on the phone.

JIM

Why?

INT. RIM 2, STORAGE CLOSET - WATERLOO - CONTINUOUS

MIKE (whispering) Um.

JIM (O.S.)

WHY?

MIKE We're in trouble with the SEC but, get back as soon as you can.

INT. TERMINAL, HARTSFIELD-JACKSON INTERNATIONAL AIRPORT, ATLANTA - CONTINUOUS

MIKE (O.S.) I have a way to get us out of this.

118.

Jim runs up the stairs of the plane.

EXT. RUNWAY, HARTSFIELD-JACKSON INTERNATIONAL, ATLANTA - DAY

EXT. PARKING LOT, RIM 2, WATERLOO - NIGHT

Jim FOBS himself into RIM.

INT. ATRIUM, RIM 2, WA TERLOO - CONTINUOUS

Jim opens the front door -- the place is empty, quiet and eerie.

Jim crosses the atrium and heads to the stairs.

INT. JIM'S OFFICE, RIM 2 - CONTINUOUS

Mike sits at Jim's desk, looking over Jack Manishen's iPhone projections -- the wall of masks behind him.

Jim storms in.

#### JIM

Okay, so listen. AT&T *knows* exactly what they're doing. They WANTED Apple to build a data-guzzling monster because that's where they're going to move the market. They're not selling minutes anymore, Mike. They're selling DATA.

Mike picks up his BlackBerry -- dials...

MIKE (on the phone) He's here.

Jim feels a chill. Mike hangs up.

JIM

Who's that?

MIKE They're waiting for you next door.

Beat.

JIM Who? What did you do? MIKE

I made a deal. The SEC gets you, your board seat, and our full cooperation in the criminal investigation, and for that they'll leave us alone.

Beat.

MIKE (CONT'D) And they want 83 million dollars.

Jim feels the walls close in, just like when Woodman told him "some nerds took you for a ride" back in 1996. His back is against the wall. It's done. It's over. No more rope.

And then he can't help but smile to himself, as if someone just whispered a great secret in his ear.

He looks at Mike.

JIM You said next door?

Jim turns -- walks out of his office -- opens the door in the hallway -- steps inside.

Mike watches him leave...

... then goes back to work on his prototype.

TITLE CARD: 2008

INT. MIKE'S BMW, PARKING LOT, RIM 2, WATERLOO - DAY

Mike pulls into his "LAZARIDIS" parking space. Jim's spot: Gone. Doug's spot: Gone.

INT. ENGINEERING OFFICE, RIM 2, WATERLOO - DAY

New engineers populate the place. Gone are the familiar faces of Doug, Pranay, Scott, Ethan and Allan.

INT. LOADING DOCK, RIM 2, WATERLOO - CONTINUOUS

Mike walks along the pathway of the loading dock.

Workers unload crate after crate from trucks into the loading bay. Wooden boxes with Chinese shipping labels.

Mike lands in the middle of the room, filled with BLACKBERRY STORMS WRAPPED IN THEIR COMMERCIAL PACKAGING... He rips open the plastic wrap.

... Mike picks one up...

... unwraps the box...

... pulls out the BlackBerry Storm ...

...turns it on...

... the screen glitches for a moment, then reveals the BlackBerry home-screen, a cramped stack of icons against a "Verizon V" background...

...Mike opens the text app and we see the keyboard on the screen on a keyboard. He touches the screen -- scrolls -- the delay between touch and action is about 1/2 a second --

Suddenly we hear something ...

... A quiet hissing ...

...static...

... Mike recognizes the sound ...

...looks around the room, searching for the source...

...looks back at the BlackBerry in his hand ...

... that's it -- his phone is making the hiss.

Mike stares at it ...

... puts it down on the crate in front of him ...

... Reaches into the breast pocket of his jacket ...

... Takes out his precision screwdriver set...

... Opens the BlackBerry...

The circuit board is a mess. Mike pokes around with his screwdriver until he finds what he's looking for: A single prong of metal rubbing against the speaker wire.

Mike lifts the wire off the prong. The static instantly stops. He tucks the wire against the body of the phone -- closes the case, and screws it back together.

Mike puts the phone back into it's box -- closes it -- puts it back into the crate...

Beat.

Mike reaches for the next box -- opens it -- takes out the phone -- unscrews the body -- fixes the speaker wire -- closes it -- puts it back in the box --

Mike reaches for another box -- opens it ...

The camera tracks out to reveal the crates and crates of unopened BlackBerry Storms being unloaded all around him as he calmly tries to fix them one by one.

Text appears on screen:

Nearly every BlackBerry Storm was returned or replaced due to manufacturing errors.

Verizon sued RIM for \$500M to cover their losses.

Mike Lazaridis resigned from RIM on January 22, 2012.

EXT. LAKE - DAY

Rick Brock and Jim fish together.

Text appears on screen:

Jim Balsillie avoided any jail time for his role in the stock manipulation.

His texts and e-mails remain encrypted on the BlackBerry servers in Waterloo.

EXT. BACKYARD, DOUG'S HOUSE, WATERLOO - SUNSET

A backyard Movie Night. A projector shines on an outdoor screen.

Doug, Allan, Scott, Pranay, Ethan, Steve and a few other former RIM Engineers are gathered, the movie is starting.

Text appears on screen:

Doug sold his stock at the 2007 high. He is secretly one of the richest men in the world.

INT. RIM 2, WATERLOO - DAY

An old photo of the original RIM group hangs on Doug's desk.

Text appears on screen:

At its height, BlackBerry controlled 45% of the cellphone market.

Today, it's 0%.

END.